

TOWN OF GOLDEN BEACH, FLORIDA

RESOLUTION NO. 3069.26

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF GOLDEN BEACH, FLORIDA, APPROVING A CONTRACT WITH CTC DISASTER RESPONSE, INC. FOR DISASTER RECOVERY SERVICES; AUTHORIZING THE MAYOR TO EXECUTE THE CONTRACT; PROVIDING FOR IMPLEMENTATION; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, on March 20, 2026, the Town of Golden Beach (the "Town") Town Council issued Request for Proposals 2026-004 (the "RFP") for Disaster Removal and Debris Disposal Services (the "Services"); and

WHEREAS, in response to the RFP, the Town received a total of three (3) bids, each of which were evaluated by Town staff, who recommended CTC Disaster Response, Inc. (the "Contractor") be awarded a contract for the Services; and,

WHEREAS, after careful consideration of the recommendation by Town staff and the evaluation criteria, the Town Council wishes to award the Contractor a Contract for the Services in substantially the form attached hereto as Exhibit "A," (the "Contract"); and

WHEREAS, the Town Council finds that this Resolution is in the best interest and welfare of the residents of the Town.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF GOLDEN BEACH, FLORIDA, AS FOLLOWS:

Section 1. Recitals Adopted. Each of the above stated recitals are hereby adopted, confirmed, and incorporated herein.

Section 2. Approval of Contract. The Town Council hereby awards a Contract, in substantially the same form attached hereto as Exhibit "A," to the Contractor and approves the Contract.

Section 3. Implementation. The Mayor is hereby authorized to execute the Contract subject to final approval by the Town Attorney as to legal sufficiency, and the Town Mayor and Town Manager are hereby authorized to take all steps reasonably necessary to implement the Contract and this Resolution.

Section 4. Effective Date. This Resolution shall be effective immediately upon adoption.

The Motion to adopt the foregoing Resolution was offered by Councilmember Lusskin, seconded by Vice Mayor Mendal and on roll call the following vote ensued:


Mayor Glenn Singer	<u>Aye</u>
Vice Mayor Jessie Mendal	<u>Aye</u>
Councilmember Bernard Einstein	<u>Aye</u>
Councilmember Judy Lusskin	<u>Aye</u>
Councilmember Kenneth Bernstein	<u>Aye</u>

PASSED AND ADOPTED by the Town Council of the Town of Golden Beach, Florida this 21st day of April, 2026.



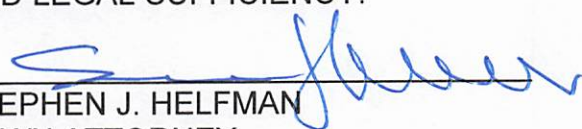
MAYOR GLENN SINGER

ATTEST:



LISSETTE PEREZ
TOWN CLERK

APPROVED AS TO FORM
AND LEGAL SUFFICIENCY:



STEPHEN J. HELFMAN
TOWN ATTORNEY



TOWN OF GOLDEN BEACH

One Golden Beach Drive
Golden Beach, FL 33160

MEMORANDUM

Date: April 21, 2026

To: Honorable Mayor Glenn Singer &
Town Council Members

From: Alexander Diaz, Town Manager *Alex D*

Subject: Resolution No. 3069.26 – Approving contract with
CTC Disaster Response, Inc. for Disaster Recovery Services

Item Number:

7

Recommendation:

It is recommended that the Town Council adopt the attached Resolution No. 3069.26 as presented.

Background:

The Federal Emergency Management Agency (FEMA) requires that municipalities have contracts in place prior to an event (natural or not) for debris removal should the municipalities wish to be reimbursed in the event of a National Disaster Declaration.

Town issued a Request for Proposal (RFP-2026-004) for Disaster Recovery Services. The RFP closed on April 10, 2026.

The RFP included the Town's specifications for equipment and work force required to remove debris after a natural disaster. It was specified that the team must have a local presence within the state of Florida to ensure an expedited clean up within a 24-36 hour period.

The town received bids from (3) companies. As with all projects, competitive pricing is an important factor when selecting a company. Upon review of all the bids, we were able to select (1) through our vetting process.

It was determined that CTC Disaster Response, Inc. would be the best provider of Disaster Recovery Services as requested by the town. They have a large fleet of equipment, as well as several local vetted sub-contractors to ensure the response time and service is to the standard set forth by the town.

Page 2 of 2
MEMO RESO 3069.26
RE: Disaster Recovery Services Contract Award

CTC also provided the lowest most responsible price for service and removal of debris resulting from a natural disaster at a price of \$16.95 per cubic yard.

Fiscal Impact:

The Town would pay the agreed to price per cubic yard and submit to FEMA a reimbursement request for consideration.



DISASTER RESPONSE

4051 Veterans Memorial Blvd
Suite 408
Metairie, LA 70002
www.ctcdisaster.com

ORIGINAL

RFP# 2026-004: Disaster Recovery Services

Town of Golden Beach, FL

Due: April 10, 2026
4:00pm



Point of Contact
Marc Watkins, Vice President of Operations
(251) 753-1864
Mwatkins@ctcdisaster.com



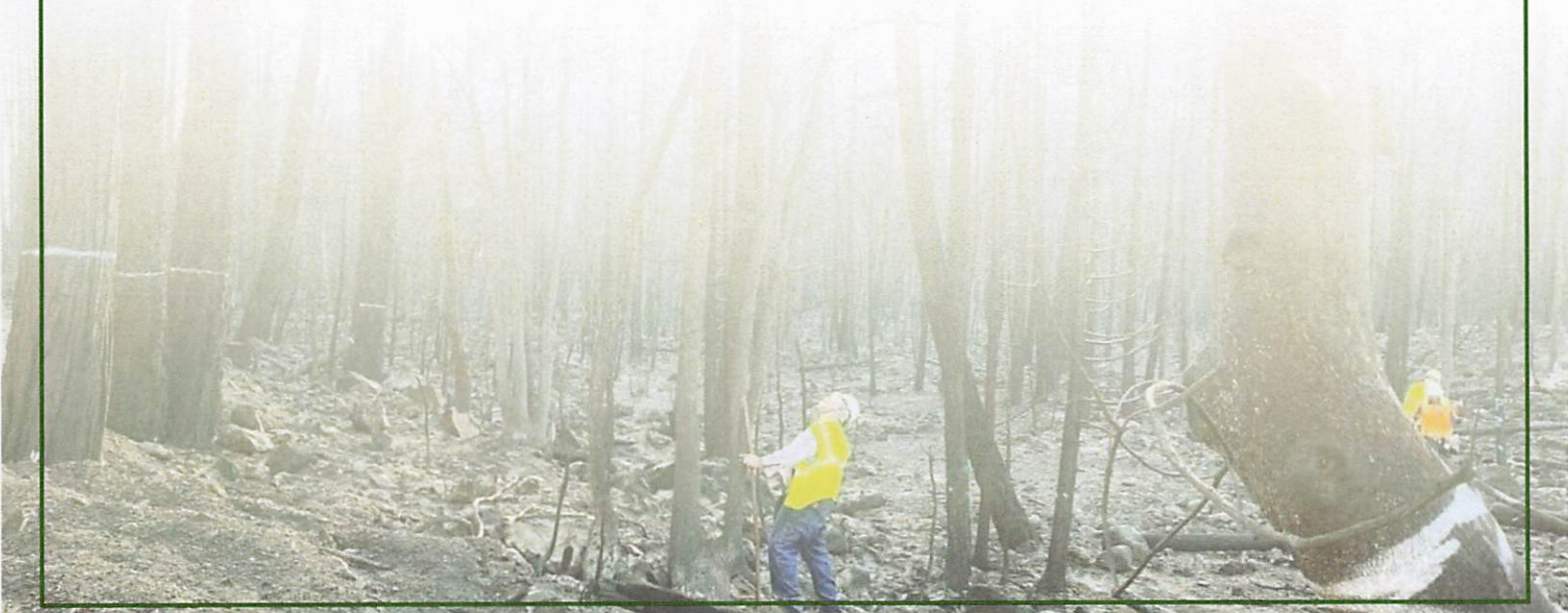
COVER PAGE

RFP# 2026-004: Disaster Recovery Services

CTC Disaster Response, Inc
4051 Veterans Memorial Blvd
Suite 408
Metairie, LA 70002

Point of Contact

Marc Watkins, Vice President of Operations
P: (251) 753-1864
Mwatkins@ctcdisaster.com



LETTER OF TRANSMITTAL

Town of Golden Beach, FL

CTC Disaster Response, Inc. (CTC) is pleased to submit this proposal in response to RFP# 2026-004: Disaster Recovery Services.

CTC is also pleased to announce a new chapter in our company's history. CTC Disaster Response, Inc. is now owned by Sunderland. This transition brings expanded operational capacity, deeper bench strength, and substantial self-performed resources to CTC's longstanding debris removal expertise. In addition to the trusted and experienced staff that CTC Disaster already has, the Sunderland acquisition brings additional strength by expanding the staff with industry experts who have decades of combined experience. Importantly, this change enhances our ability to deliver immediate, scalable, and accountable service while maintaining continuity in management, operational standards, and client commitment.

Sunderland Trucking has supported disaster debris removal operations nationwide for more than 24 years, serving as a trusted subcontractor that self-performs work using its own operators and vast collection of owned equipment. Over the past two years alone, Sunderland has removed more than 10.8 million cubic yards of disaster debris, including approximately 8.1 million cubic yards from rights-of-way in 2024 and an additional 2.27 million cubic yards from rights-of-way and 427,000 cubic yards from waterways in 2025. This self-performance model distinguishes our team from many competitors in the debris removal industry who rely heavily on leased assets or layered subcontracting. By owning and operating our equipment and staffing our projects with experienced Sunderland personnel, we maintain direct control over safety, productivity, scheduling, and quality of work in the field.

CTC, supported by Sunderland's resources, offers the Town of Golden Beach a contractor that combines prime-level contract management with proven, self-performed field execution. CTC is committed to delivering responsive service, protecting public and private infrastructure, and supporting the Town of Golden Beach's recovery efforts with professionalism and integrity.

We have valued the opportunity to hold this contract and remain ready to support the jurisdiction at a moment's notice with fully self-performed resources and experienced personnel. We respectfully submit our proposal and look forward to the opportunity to serve, bringing the same preparedness, capacity, and commitment to performance when activated.

Respectfully,



Olivia Marino
Program Compliance Manager



TAB 1: CONTRACTOR'S EXPERIENCE AND QUALIFICATIONS

Firm Overview

CTC Disaster Response, Inc. is experienced in all aspects of debris response, recovery, and management.

- › Founded in 1999
- › Incorporated in Kansas on May 21, 2001
- › Principal Place of Business/Headquarters: 450 County Road 303, Fayette, Missouri 65248
- › FEIN: 48-1245968
- › DUNS: 141755772
- › E-Verify: 588603
- › SAM Unique Entity ID: FB3KDVEX57G4
- › Cage Code: 30CP1
- › Within the last 10 years CTC has not been involved in any litigation as a defendant pertaining to debris removal.
- › CTC has had no license sanctions.
- › CTC has not ever filed for bankruptcy.
- › CTC is not currently, nor has ever been disbarred from debris removal operations.
- › CTC has never defaulted on a contract, been terminated, or failed to complete any work awarded.

ABILITY TO DO BUSINESS IN FLORIDA

State of Florida Department of State

I certify from the records of this office that CTC DISASTER RESPONSE, INC. is a Kansas corporation authorized to transact business in the State of Florida, qualified on June 23, 2015.

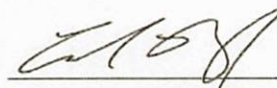
The document number of this corporation is F15000002741.

I further certify that said corporation has paid all fees due this office through December 31, 2024, that its most recent annual report/uniform business report was filed on January 30, 2024, and that its status is active.

I further certify that said corporation has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the First day of April, 2024*




Secretary of State

Tracking Number: 4118729280CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

CTC Disaster Response, Inc. is a professional debris management contractor that has been in business since 2001 and provides year-round debris removal, hauling, reduction, and disposal services for local governments and public agencies. The company specializes in responding to natural disasters such as hurricanes, tornadoes, floods, and severe storms, and supports communities by restoring safe access to roads, neighborhoods, and public facilities following major events. CTC performs services such as right-of-way debris collection, vegetative and construction debris removal, hazardous tree removal, debris reduction, and management of temporary debris management sites. The company's approach focuses on rapid mobilization, organized collection operations, and clear communication with local officials to ensure debris is removed safely, efficiently, and in accordance with federal and state guidelines.

CTC has more than a decade of successful experience performing disaster debris management services and has consistently completed projects for municipalities, counties, and state agencies throughout the United States. The company has performed debris removal operations for numerous federally declared disasters, including hurricanes, tornadoes, floods, and severe weather events. Recent projects include debris removal operations for Hernando County, Florida following Hurricanes Debby, Milton, and Helene; Lanier County and McDuffie County, Georgia following Hurricane Helene; and multiple debris operations in Texas following Hurricane Beryl. These projects alone involved hundreds of thousands to over one million cubic yards of debris removal and contract values ranging from hundreds of thousands to more than \$25 million.

CTC's operational approach emphasizes preparedness, safety, and accountability. The company maintains trained personnel, experienced field supervisors, and established procedures that allow it to quickly scale operations after a disaster. Debris collection routes are organized to maximize efficiency, equipment is deployed based on the type and volume of debris encountered, and materials are separated and transported to approved disposal or recycling facilities. Throughout operations, CTC works closely with local governments and monitoring teams to ensure all work is properly documented and eligible for reimbursement under applicable federal disaster programs.

Because disaster debris removal is CTC's primary line of business, the company maintains the personnel, experience, and operational systems necessary to support jurisdictions before, during, and after disaster events. CTC's long history of successful debris operations across multiple states demonstrates the company's ability to perform large-scale debris management services similar to those described in this solicitation, including projects performed under federally declared disaster events in Florida and throughout the United States.

***Trusted in crisis, proven in
recovery — CTC delivers
expertise when it matters most
since 2001.***

Financial Strength, Capacity, and Ability to Perform Simultaneous Operations

CTC Disaster Response, Inc. demonstrates strong financial stability and the proven capacity to successfully provide, implement, and sustain the services required under this Contract, including during periods of concurrent disaster response operations. The company maintains an established banking relationship and is in good financial standing, with access to a line of credit facility of up to \$20,000,000 to support operational cash flow and large-scale project execution.

In addition, CTC maintains bonding capacity of up to \$20,000,000 and is strongly supported by its surety based on its financial condition, experience, and performance history.

CTC's financial strength is further demonstrated through its ability to successfully manage and execute multiple large-scale debris removal contracts simultaneously. As reflected in the Past Performance documentation, CTC concurrently performed numerous high-value projects across multiple states during major disaster events. For example, during the 2024 hurricane season, CTC executed debris removal operations for multiple jurisdictions including Lanier County, GA (\$25,476,562), McDuffie County, GA (\$16,171,922), Hernando County, FL (\$15,442,274), and multiple additional contracts in Florida, Texas, and North Carolina within the same operational period. These overlapping projects, many initiated within days of each other, demonstrate CTC's ability to deploy sufficient financial resources, personnel, and equipment to sustain simultaneous operations without degradation in performance.

CTC's operational model is specifically structured to support concurrent events, with sufficient liquidity, access to capital, and internal financial controls to manage multiple active contracts, vendor payments, payroll, and logistics simultaneously. This ensures uninterrupted operations across all assignments, even during peak disaster response periods.

CTC's financial strength is further reinforced by its corporate history. Within the past ten (10) years, CTC has not been involved in any litigation as a defendant related to debris removal services, has had no license sanctions, and has never filed for bankruptcy. The company is not currently, nor has it ever been, disbarred from debris removal operations. Additionally, CTC has never defaulted on a contract, been terminated for cause, or failed to complete any awarded work.

CTC confirms that there are no known financial conditions or issues that would impair its ability to provide, implement, or maintain the proposed services for the full term of the Contract. The company is not involved in any bankruptcy, reorganization, liquidation, or dissolution proceedings, and no trustee or receiver has been appointed over any portion of its assets.

This combination of financial capacity, bonding strength, and demonstrated experience managing multiple concurrent disaster response operations positions CTC to reliably execute this Contract while maintaining performance across all ongoing commitments.



Surety Letter



FINANCIAL SURETY UNDERWRITERS, LLC

January 3, 2023

To Whom It May Concern

RE: CTC Disaster Response, Inc..

CTC Disaster Response, Inc. (CTC) has current potential bonding capacity with surety Atlantic Specialty Insurance Company (Atlantic Specialty) of up to \$20,000,000. Atlantic Specialty strongly recommends CTC for any project based on its knowledge of and experience with the company. This surety is rated A+ by A.M. Best. Bonding support for all Atlantic Specialty clients is conditioned on acceptable terms and conditions of contracts and bond forms and those clients continuing to meet annual underwriting parameters. Any arrangement for bonding is ultimately a matter between the Atlantic Specialty and CTC and we assume no liability to third parties if for any reason any bonds are not executed.

Sincerely,

Mike Gardner
Account Executive/Licensed Agent

4956 SUGAR PIKE ROAD
CANTON, GA 30115
678-297-5566 FAX 678-297-0179

Bank Letter



Exchange Bank of Missouri

3/10/2026

CTC Disaster Response, Inc
4051 Veterans Memorial Blvd
Suite 408
Metairie, LA 70002

To Whom It May Concern:

At the request of our client, CTC Disaster Response, Inc., this letter is provided to confirm that the company maintains a banking relationship with our institution and is considered to be in good financial standing.

CTC Disaster Response, Inc. maintains sufficient financial resources to support a line of credit facility with a capacity of up to Twenty Million Dollars (\$20,000,000) and large-scale operational activities. Based on our experience with the company, CTC Disaster Response, Inc. has demonstrated the financial capability necessary to undertake and successfully perform projects involving significant operational and financial commitments.

This letter is issued at the request of our client for informational purposes only. The information contained herein is provided in confidence and should not be construed as a guarantee, commitment, or assumption of liability by this institution regarding the performance of CTC Disaster Response, Inc. under any contract or agreement.

Should you require additional information, please feel free to contact our office.

Sincerely,

Jonathan P. Haas
Executive Vice President
Exchange Bank of Missouri
101 S. Church Street Fayette, MO 65248
660-248-3388
Jonathan.haas@ebmo.com

Fayette New Franklin Fulton
Slater Marshall Hallsville

MEMBER FEDERAL DEPOSIT INSURANCE CORPORATION



FEMA Experience and Knowledge of Reimbursement Process

CTC understands that effective debris removal must be paired with complete, accurate, and FEMA-compliant documentation. Our team structures every phase of the project around the requirements of the Public Assistance Program, ensuring all work is eligible, traceable, verifiable, and prepared for federal review. We maintain a working knowledge of FEMA's eligibility rules, cost principles, documentation standards, and closeout expectations, and we apply them in real time during field operations. This approach helps the jurisdiction protect reimbursement and avoid common issues such as unsupported quantities, ineligible scope, or insufficient recordkeeping.

We coordinate daily with jurisdictional staff and monitoring firms to confirm that every load, labor hour, and equipment assignment can be defended throughout the reimbursement lifecycle—from simplified procedures to large-project reconciliation. CTC remains actively engaged after field operations conclude, providing complete documentation packages, responding to follow-up requests, and assisting with closeout to ensure the jurisdiction receives every eligible dollar.

Eligibility Safeguards

CTC validates eligibility before and during operations by confirming that all work is tied to the declared incident, performed within approved areas, and covered under the jurisdiction's legal responsibility. Our supervisors verify debris types, hazardous tree and stump criteria, loading practices, and right-of-way status to ensure compliance with FEMA definitions. We prevent duplicate loads, restrict work outside approved zones, and ensure no private-property activities occur without proper authorization. These safeguards protect the jurisdiction from eligibility challenges at closeout.

Cost-Reasonableness Procedures

We apply FEMA's cost-reasonableness principles to all labor, equipment, and subcontractor costs. Our project managers monitor production rates, equipment usage, haul distances, and debris types to confirm that costs align with industry norms and FEMA expectations. We use competitively procured resources, maintain clear rate documentation, and ensure that contract structures comply with FEMA's requirements. This proactive oversight helps avoid disallowances related to pricing or contract type.

Documentation Controls

CTC maintains strict controls over all reimbursement-critical documentation. This includes certified truck capacities, load tickets, GPS data, photographs, stump and tree measurements, daily activity logs, subcontractor assignments, and DMS records. All documentation is verified at the field level before submission, ensuring accuracy and consistency. We organize data in a format that aligns with FEMA's preferred structure, minimizing administrative burden for the jurisdiction.

Audit-Readiness Measures

To support a clean and efficient audit process, CTC preserves complete, well-organized records for the life of the project. Our documentation is cross-referenced, time-stamped, and aligned with FEMA's eligibility components—applicant, facility, work, and cost. We work with the jurisdiction to resolve questions in real time, lowering the risk of late-stage disputes or deobligations. When federal or state reviewers request additional information, CTC provides rapid and complete responses, helping ensure full reimbursement and timely project closeout.



PAST PERFORMANCE, LIST OF WORK IN PROGRESS, & LIST OF AWARDED CONTRACTS

STATE	CLIENT	CONTRACT	DISASTER	CY/ TONS	DATE	CONTRACT AMOUNT	CONTACT
MO	City of Poplar Bluff	Debris Removal	Tornado	127,785	4/8/25	\$1,202,452	Lori Phelps 501 Vine Street Poplar Bluff, MO 63901 (573) 686-8620 lp Phelps@pbcity.org
GA	Lanier County	Disaster Debris Removal	Hurricane Helene	1,695,663	10/3/24	\$25,476,562	Neil Ginty 56 W. Main St. Lakeland, GA 31635 (229) 482-2088 lanierboc@laniercountybo.com
GA	McDuffie County	Disaster Debris Removal	Hurricane Helene	866,264	10/10/24	\$16,171,922	John Waller 210 Railroad St. Thomson, GA 30824 (706) 699-6262 John.Waller@thomson-mcduffie.gov
FL	Hernando County	Disaster Debris Removal	Hurricanes Debby, Milton, Helene	570,478	2024	\$15,442,274	Stephen Stack 1525 E. Jefferson St. Brooksville, FL 34601 (352) 667-1389 sstack@co.hernandofl.us
FL	Jefferson County-FLDOT	Debris Removal	Hurricane Debby	39,544	2024	\$1,365,295	Shannon Metty 445 W. Palmer Mill Road Monticello, FL 32344 (850) 342-0223 smetty@jeffersoncountyfl.gov
FL	Jefferson County	Debris Removal	Hurricane Helene	480,345	2024	\$5,688,998	Shannon Metty 445 W. Palmer Mill Road Monticello, FL 32344 (850) 342-0223 smetty@jeffersoncountyfl.gov
FL	Wakulla County	Debris Removal	Hurricane Helene	17,477	10/7/24	\$184,903	Michelle Metcalf 3093 Crawfordville Highway Crawfordville, FL 32327 (850) 879-1392 mmetcalf@mywakulla.com
FL	City of Plant City	Disaster Debris Removal	Hurricanes Helene & Milton		10/3/24	\$547,805	Jill Sessions 302 W. Reynolds St. Plant City, FL 33563 (813) 757-9208
NC	Town of Kure Beach	Debris Removal	PTC #8		9/16/24	\$51,074	Town of Kure Beach 117 Settlers Way Kure Beach, NC 28449

NC	Town of Carolina Beach	Debris Removal	PTC #8	9/16/24	\$51,507	Brian Stanberry 1121 N. Lake Blvd. Carolina Beach, NC 28428 (910) 443-1837 Brian.stanberry@carolinabeach.org
LA	City of Central	Disaster Debris Removal	Hurricane Francine	9/16/24	\$57,541	Wayne Messina 13421 Hooper Rd., Ste 8 Central, LA 70818 (225) 505-7137
KS	City of Topeka	Disaster Debris Removal	Straight Line Winds	9/2/24	\$461,492	Braxton Copely 620 SE Madison Topeka, KS 66607 (785) 368-3111 bcopley@topeka.org
NE	City of Omaha	Debris Removal/ Tree Trimming	Straight Line Winds	9/2/24	\$1,220,880	Matt Kalcevich 5225 Dayton St. Omaha, NE 68117 (402) 444-5901 Matthew.kalcevich@cityofomaha.org
NE	City of Lincoln	Debris Removal/ Tree Trimming	Straight Line Winds	9/2/24	\$729,546	Chris Myers 3131 O. St. Ste. 300 Lincoln, NE 68510 (402) 441-6051 cmyers@lincoln.ne.gov
NE	United States Forest Service	Tree Trimming		9/12/24	\$21,700	Curtis Landreth 40637 River Loop Halsey, NE 69142 (308) 360-1211 Curtis.r.landreth@usda.gov
TX	Tyler County	Debris Removal	Hurricane Beryl	8/5/24	\$279,787	John Settlocker 507 North Pine Street Woodville, TX 75979 (409) 338-4826
TX	City of Taylor Lake Village	Debris Removal	Hurricane Beryl	7/22/24	\$809,227	Stacey Fields 500 Kirby Blvd. Taylor Lake Village, TX 77586 (281) 685-3998 City_secretary@tlv-tx.us
TX	Village of Jones Creek	Disaster Debris Removal	Hurricane Beryl	7/29/24	\$1,521,892	Khristen New 7207 Stephen F. Austin Jones Creek, TX 77541 (979) 236-3747 knew@hmicac.org

AR	City of Briarcliff	Debris Removal	Tornado		7/4/24	\$1,258,943	City of Briarcliff 945 Scenic Dr. Briarcliff, AR 72653 (870) 491-5762
AR	City of Garfield	Debris Removal	Tornado		6/23/24	\$42,715	Gary Blackburn 14655 Wimpy Jones Rd. Garfield, AR 72732 (479) 330-0009
AR	City of Avoca	Debris Removal	Tornado		6/23/24	\$75,310	Robert Whitehorn 222 Old Wire Rd. Avoca, AR 72711 (479) 366-4200
AR	City of Little Flock	Debris Removal	Tornado		6/16/24	\$1,285,664	Jeff Van Sickler 1500 Little Flock Dr. Little Flock, AR 72756 (479) 636-2081 mavor@cityoflittleflock.com
MS	Lee County	Debris Removal	Tornado	143,987	9/12/23	\$1,871,813	Lee Bowdry P.O. Box 1785 Tupelo, MS 38802 (662) 432-2950, lbowdry@co.lee.ms.us
MT	State of Montana	Debris Removal	Flood		9/4/23	\$5,977,958	Jake Ganieany 1956 Mt. Majo Street Fort Harrison, MT 59636 (406) 417-9234 Jake.ganieany@mt.gov
OK	City of Tulsa	Hazardous Tree Trimming/Removal	Straight Line Winds	NA	8/30/23	\$3,612,164	Brett Wallgren 175 East 2 nd Street Tulsa, OK 74103 (918) 284-9017 bwallgren@cityoftulsa.org
OK	City of Muskogee	Debris Removal	Straight Line Winds		9/17/23	\$200,166.66	Mike Stewart 229 W. Okmulgee Ave. Muskogee, OK 74402 (918) 682-6602 mstewart@muskogeeonline.org
KS	City of Topeka	Disaster Debris Removal	Straight Line Winds		7/21/23	\$177,146	Braxton Copely 620 SE Madison Topeka, KS 66607 (785) 368-3111 bcopely@topeka.org

GA	Jasper County	Debris Removal Tree Removal and Trimming	Tornado	126,593	7/9/23	1,054,409	Mike Benton 126 West Greene Street Monticello, GA 31064 (706) 468-4900 x310 mbenton@jaspercountyga.org
TX	City of Hutto	Debris Removal And Disposal, Tree Removal & Trimming	Ice Storm	13,592	5/11/23	163,790	Richard Rodriguez 500 W. Live oak Street Hutto, TX 78634 (512) 621-9936 richardrodriguez@huttotx.gov
IN	Board of Park Commissioners of City of Fort Wayne	152 Trees and Stump Removal	City Three Quadrant Tree and Stump Removal	NA	4/25/2023	161,922	Derek Veit 1900 N Clinton St. Fort Wayne, IN 46805 (260) 427-6400 Derek.veit@cityoffortwayne.org
TX	City of Taylor	Debris Removal	Ice Storm	765,717	3/25/2023	4,794,881	Jim Gray 1424 N Main St. Taylor, TX 76574 (512) 352-5818 Jim.gray@taylortx.gov
FL	Seminole County Public Schools	Vegetative Debris Removal and Disposal	Hurricane Ian		9/20/2022	\$2,944,410	Chris Breeze 400 E Lake Mary Blvd. Sanford, FL 32773 (407) 320-7453 breeecz@scps.k12.fl.us
FL	FLDOT	Initial Road Push	Hurricane Ian and Nicole DR-4673 / D-4630		9/2/2022 11/20/2022	\$341,715	Steven Kelly 801 N Broadway Ave. Bartow, FL 33803 (863)519-2762 stevenkelly@dot.st.fl.us
TN	Humphreys County	Flood Related Debris Removal	Flood	3,334 Tons	05/11/22	\$296,753	Jessie Wallace 102 Thompson St. Waverly, TN 37185 (931) 296-7795 jwallace@humphreystn.com
TN	City of Waverly	Storm Debris Removal	Flood	17,000 Tons	05/05/22	\$1,351,500	Corey Burket 210 Pearson Ave. Waverly, TN 66871 (931) 296-2101 csburket@yahoo.com

LA	New Orleans Park IMP. ASSN.	Debris Removal	Hurricane Ida DR-4611		09/19/21	\$775,774	Keith Hemel 1 Palm Dr. New Orleans, LA 70124 (504) 483-9492 khemel@nocp.org
MS	Warren County	Debris Removal and Disposal	Sever Winter Storm	19,777 CY	04/12/21	\$317,047	John Elfer 913 Jackson St. Vicksburg, MS 39183 (601) 636-1544 johnel@co.warren.ms.us
MS	George County	Debris Removal	Hurricane Zeta		1/14/21	\$6,276,265	Cammie Byrd 355 Cox Street Lucedale, MS 39452 (601) 947-4801
MS	City of Waveland	Emergency Debris Disposal	Hurricane Zeta DR-4576	216,689 CY	03/20/21	\$1,864,747	Mickey Lagasse 301 Coleman Ave. Waveland, MS 39576 (228) 467-4134 mickey.lagasse1990@outlook.com
OK	City of Oklahoma City - Public Works	Emergency Street Access Tree & Debris Removal	Severe Winter Storm DR-4575	13,799 Tons	02/14/21	\$1,220,524	Derek Johnson 1621 S Portland Ave. Oklahoma City, OK 73108 (405)297-1517 derek.johnson@okc.gov
OK	City of Oklahoma City - Utilities	Debris Removal	Severe Winter Storm DR-4575	56,827 Tons	02/13/21	\$5,026,386	Don Maisch 420 W Main St. Ste. 5 Oklahoma City, OK 73102 (405)297-3140 don.maisch@okc.gov



OK	City of the Village	Debris Removal	Severe Winter Storm DR-4575	33,227 CY	12/15/20	\$262,511	Bruce Stone 2304 Manchester Dr. The Village, OK 73120 (405)529-0000, bruce_stone@thevillageok.org
CO	City of Boulder	Post Disaster Debris Collection	September Snowstorm Non declared	52,331 CY	11/25/20	\$752,659	Jeff Haley 1777 Broadway Boulder, CO 80302 (303) 413-7233 haleyj@bouldercolorado.gov
LA	New Orleans Park IMP. ASSN.	Debris Removal	Tropical Storm Zeta EM-3549		11/09/20	\$208,768	Keith Hemel 1 Palm Dr. New Orleans, LA 70124 (504) 483-9492 khemel@nocp.org
FL	University of West Florida	Disaster Debris Removal	Hurricane Sally DR-4564	8,245 CY	10/26/20	\$555,335	Phillip Etheridge 11000 University Pkwy. Pensacola, FL 32514 (850) 390-3935 petheridge@uwf.edu
IA	City of Bertram	Vegetative Debris Removal & Disposal	Derecho DR-4557	20,399 CY	10/20/20	\$222,274	Dave Hunt (563) 920-2870 Dhunt2003@gamil.com
IA	City of Madrid	Debris Removal & Disposal	Derecho DR-4557	1,785 CY	10/17/20	\$36,063	Tom Brown 304 S Water St. Madrid, IA 50156 (515) 795-3930, mayor@madridiowa.org
IA	Tama County Conservation Board	Debris Removal, Reduction & Disposal	Derecho DR-4557	2,565 CY	10/10/20	\$109,804	Stephen Mayne 2283 Park Rd. Toledo, IA 52342 (641) 484-2231 tccb@tamacounty.org

IA	City of Toledo	Debris Removal, Reduction & Disposal	Derecho DR-4557	45,312 CY	10/04/20	\$468,016	Brian Sokol 1007 S Prospect Dr. Toledo, IA 52342 (641) 484-2160 mayor@toledoia.gov
IA	City of Gladbrook	Debris Removal, Reduction & Disposal	Derecho DR-4557	15,521 CY	10/03/20	\$185,571	319 2 nd St. Gladbrook, IA 50635 (641) 473-2582
IA	City of Tama	Debris Removal, Reduction & Disposal	Derecho DR-4557	169,609 CY	09/29/20	\$1,447,556	Alyssa Hoskey 305 Siegel St. Tama, IA 52339 (641) 484-3822
TX	Willacy County	Debris Removal	Hurricane Hanna EM-3530	2,006 CY	09/15/20	\$13,641	Frank Tomes (956) 689-5456 willems@prontonet.net
TX	City of Raymondville	Debris Removal	Hurricane Hanna EM-3530	42,327 CY	09/15/20	\$262,831	Gilbert Gonzales 142 S 7 th St. Raymondville, TX 78580 (956) 689-2443 ext 1408 mayor@raymondvilletx.us
MS	City of Corinth	Storm Debris Removal & Disposal		181,461 CY	06/19/20	\$1,955,762	Clayton Mills (662) 415-0855 cm@bellsouth.net
MS	Lee County	Debris Removal	Tropical Storm Olga	138,770 CY	06/01/20	\$2,850,608	Lee Bowdry P.O. Box 1785 Tupelo, MS 38802 (662) 432-2950, lbowdry@co.lee.ms.us

TN	Wilson County	Debris Clearance, Removal & Disposal	Tornado	35,400 CY	06/01/20	\$650,971	Aaron Maynard 228 E Main St. Lebanon, TN 37087 (615) 443-2630 maynarda@wilsoncountyttn.gov
TN	Putnam County	Debris Clearance, Removal & Disposal	Tornado	76,521 CY	05/01/20	\$728,690	Randy Porter 300 E Spring St. Cookeville, TN 38501 (931) 526-2161 randy.porter@putnamcountyttn.gov
TN	City of Cookeville	Debris Clearance, Removal & Disposal	Tornado	45,606 CY	05/01/20	\$446,716	James Mills 45 E Broad St. Cookeville, TN 38501 (931) 520-5241 jam@cookeville-tn.gov
TN	City of Waverly	Debris Removal	Tropical Storm Olga	22,558 CY	04/03/20	\$200,631	Corey Burket 210 Pearson Ave. Waverly, TN 66871 (931) 296-2101 csburket@yahoo.com
KS	Douglas County Public Works	Tornado Disaster Debris Removal			09/01/19	\$144,997	Chad Voigt 3755 E 25 th St. Lawrence, KS 66046 (785) 832-5293 cvoigt@douglascountyks.org
KS	City of Shawnee, KS	Tree Trimming & Emergency Tree Debris Removal			06/01/19	Varies	Michelle Distler / Steve Bialek 11110 Johnson Dr. Shawnee, KS 66203 (913) 634-5883 mdistle@cityofshawnee.org
NC	Carteret County	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	49,861 CY	03/13/19	\$353,340	Randy Cantor 3820 Bridges St. Ste. D Morehead City, NC 28557 (252) 728-8545 randy.cantor@carteretcountync.gov

NC	Pamlico County	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	98,278 CY	02/25/19	\$847,214	Tim Buck 302 Main St. Bayboro, NC 28515 (252) 745-3133 tim.buck@pamlicocounty.org
NC	Town of Hope Mills	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	8,479 CY	02/05/19	\$65,288	Don Sisko 5770 Rockfish Rd. Hope Mills, NC 28348 (910) 429-3384 dsisko@townofhopemills.com
NC	Town of Belville	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	47,735 CY	12/11/18	\$345,365	Athina Williams 63 River Rd. Belville, NC 28451 (910) 371-2456 townadministrator@townofbelville.com
FL	Broward County Schools	Debris Removal & Disposal			11/30/18	\$1,491,665	Mary C Coker 600 SE Third Ave. Ft. Lauderdale, FL 33301 (754) 321-0505 mary.coker@browardschools.com
NC	Town of Cape Carteret	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	87,698 CY	11/19/18	\$566,344	Zach Steffey 102 Dolphin St. Cape Carteret, NC 28584 (252) 393-8483 zsteffey@capecarteret.org
NC	Town of Carolina Beach	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	60,598 CY	11/15/18	\$339,387	Brian Stanberry 1121 N Lake Park Blvd. Carolina Beach, NC 28428 (910) 458-8291 brian.stanberry@carolinabeach.org
NC	Wayne County	Debris Removal	Hurricane Florence DR-4393	49 CY	11/13/18	\$3,624	Noelle Woods 224 E Walnut St. Goldsboro, NC 27530 (919) 705-1714 noelle.woods@waynegov.com

NC	Town of Beaufort	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	48,470 CY	11/05/18	\$372,332	Mark Eakes 701 Front St. Beaufort, NC 28516 (252) 904-6477 m.eakes@beaufortnc.org
NC	Town of Cedar Point	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	46,007 CY	11/01/18	\$287,926	Jayne Calhoun 427 Sherwood Ave. Cedar Point, NC 28584 (252) 393-7898 jcalhoun@cedarpointnc.org
NC	Town of Wrightsville Beach	Vegetative & C&D Debris Removal	Hurricane Florence DR-4393	9,895 CY	10/26/18	\$121,579	Tim Owens 321 Causeway Dr. Wrightsville Beach, NC 28480 (910) 239-1700 towens@towb.org
TN	City of Memphis	Emergency Storm Debris Removal			06/30/18	\$136,632	Barry Levine (901) 237-2805
FL	South Broward Drainage District	Debris Removal & Disposal	Hurricane Irma DR-4337	1,110 CY	03/15/18	\$193,442	Kevin Hart 6591 SW 160 Ave. Southwest Ranches, FL 33331 (954) 680-3337 x208 kevin@sbdd.org
FL	Town of Bay Harbor Islands	Debris Removal & Disposal	Hurricane Irma DR-4337	7,769 CY	10/19/17	\$167,467	Jordan Leonard 9665 Bay Harbor Islands Bay Harbor Islands, FL 33154 (305) 206-8497 jwmiami@yahoo.com
FL	City of West Park	Debris Removal & Disposal	Hurricane Irma DR-4337	3,207 CY	09/16/17	\$30,000	Dan Millien 1965 S State Rd. 7 West Park, FL 33023 (954) 964-0824 dmillien@cityofwestpark.org



NC	Wayne County	Debris Removal & Disposal	Hurricane Matthew DR-4285		11/14/16	\$28,072	Noelle Woods 224 E Walnut St. Goldsboro, NC 27530 (919) 705-1714 noelle.woods@waynegov.com
KS	Shawnee County	Line Clearance, Tree Trimming, Stump Removal & Emergency Services			09/22/16	\$225,439	Tom Hammer 200 SE 7 th St. Topeka, KS 66603 (785) 251-2663
NC	City of Goldsboro	Vegetative Debris Removal	Hurricane Matthew DR-4285		08/04/16	\$112,576	Tracy Barber (919) 580-4393
CO	City of Boulder	Emergency Tree & Debris Removal			05/31/16	\$420,710	1777 Broadway Boulder, CO 80302 (303) 441-3230 purchasing@bouldercolorado.gov
IL	City of Quincy	Storm Damaged Tree Removal & Trimming			10/01/15	\$275,400	Jon Vrandenburg 730 Maine St. Quincy, IL 62301 (217) 257-9380
TN	City of Cookeville	Grinding & Disposal of Vegetative Debris	Winter Storm Pandora DR-4211	45,000 CY	7/2015	\$132,500	Greg Brown 1115 E. Spring St. Cookeville, TN 38501 (931) 520-5247
TN	White County	Load & Haul Vegetative Debris Reduction by Grinding TDSRS Management	Winter Storm Pandora DR-4211	135,000CY	5/2015	\$1,500,000	Clay Parker 268 Medic Dr. Sparta, TN 38583 (931) 837-2110

TN	Fentress County	Load & Haul Vegetative Debris Reduction by Grinding TDSRS Management	Winter Storm Pandora DR-4211	85,000 CY	4/2015	\$2,300,000	Michael J. Cross P.O. Box 1128 Jamestown, TN 38556 (931) 879-7713
GA	Jenkins County	Load & Haul Vegetative Debris Reduction by Grinding TDSRS Management	Winter Storm Pax DR-4165	54,000 CY	7/2014	\$825,000	Grady Lane P.O. Box 797 Millen, GA 30442 (478) 982-2563
SC	DOT	Lean & Hanger Load & Haul Vegetative Debris Reduction by Grinding	Winter Storm Pax DR-4166	107,859 CY	2/2014	\$1,050,000	Henry Scharber Carolina Contracting Solutions 1318 SC-61 Ridgeville, SC 29472 (843) 821-4496
SC	Dorchester County	Lean & Hanger Load & Haul Vegetative Debris	Winter Storm Pax DR-4166	7,200 Trees	2/2014	\$275,000	Crowder Gulf 5436 Business Parkway Theodore, AL 36582 (800) 992-6207
SC	Barnwell County	Initial Push Road Clearance	Winter Storm Pax DR-4166	N/A	2/2014	\$18,000	Curtis Hogg Public Works 48 Ammie Ave. Barnwell, SC 29812 (803) 541-1110
SC	Aiken County	Initial Push Road Clearance	Winter Storm Pax DR-4166	N/A	2/2014	\$8,000	
OK	City of Moore	Load & Haul Vegetative & C&D Debris White Goods Segregation	Tornado DR-4117	14,059 Tons	5/2013		Steve Shaun Silverstar Construction 2401 S. Broadway St. Moore, OK 73160 (405) 793-1725

References

Client/Contract	Point of Contact
Lee County, MS 2020 Hurricane Debris Removal	Lee Bowdry (662) 432-2950 lbowdry@co.lee.ms.us
Lanier County, GA 2024 Hurricane Helene Debris Removal	Neil Ginty (229) 482-2088 lanierboc@laniercountyboc.com
Hernando County, FL 2024 Hurricanes Debby, Milton, and Helene Debris Removal	Stephen Stack (352) 667-1389 sstack@hernandocounty.us

Planning and Training

CTC believes that strong preparedness begins with clear communication and shared understanding long before a storm makes landfall. Our planning and training approach is built around supporting the jurisdiction, strengthening its internal readiness, and ensuring that all parties feel confident about the roles, responsibilities, and decision-making processes that activate once debris operations begin.

We work alongside the jurisdiction to establish familiarity, reduce uncertainty, and create a collaborative environment where no one is meeting for the first time during a crisis. Through structured conversations, tabletop exercises, and pre-season coordination, we help outline what debris operations look like from the first push to final closeout. By doing so, we allow the jurisdiction to enter a disaster season with clarity, comfort, and a well-defined path forward.

Pre-Event Training We Provide

Foundational Preparedness Sessions Our foundational sessions give the jurisdiction a clear overview of how debris operations progress from activation through closeout. We introduce the key personnel involved, explain how communication flows during the project, and outline expectations for documentation, reporting, and daily coordination so that everyone understands the operational rhythm before work ever begins.

Tabletop Exercises with Jurisdiction Staff

Our tabletop exercises use simple, realistic scenarios to help jurisdiction staff walk through the early decision-making that follows a disaster. These conversations allow officials to practice identifying priorities, issuing directions, and coordinating with our team while also surfacing common questions and challenges that typically arise during debris operations.

Operational Walkthroughs

We provide straightforward operational walkthroughs that explain how debris is collected, transported, and processed from start to finish. These discussions outline what the jurisdiction can expect during each phase of the work, including the pace of operations and the daily interactions between our supervisors and local leadership.

Communication and Coordination Planning

Our communication planning ensures that both parties enter a disaster season with clearly defined channels and expectations. We confirm who receives updates, how frequently information is shared, and how operational changes are discussed, establishing a structure that supports timely and informed decision-making once debris operations begin.

Pre-Season Readiness Meetings

Before each hurricane season or high-risk period, we meet with the jurisdiction to review contact lists, staging considerations, meeting locations, and preferred reporting practices. These sessions offer an opportunity to refine internal processes, raise new considerations, and ensure both sides are fully aligned ahead of potential activation.

Partner Integration Support

We also assist the jurisdiction in coordinating internal staff, monitoring teams, and supporting partners so that everyone understands how their roles fit within the larger debris operation. This integration strengthens overall readiness and creates a unified approach once operations are underway.

Our Planning Philosophy

CTC treats planning and training as an ongoing relationship, not a one-time event. We believe the jurisdiction needs a clear picture of what to expect, who to call, and how the operation progresses day by day. Our goal is to strengthen confidence, reduce stress during activation, and ensure that when the time comes, debris operations move forward smoothly, predictably, and with full transparency.



YOUR CTC Team

Key Personnel Resumes

Joe Sunderland, CEO

Joseph "Joe" Sunderland serves as Chief Executive Officer, bringing more than 24 years of hands-on experience rooted in the timber, logging, and heavy equipment industries that evolved into a nationally scalable disaster response and debris removal operation. Beginning his career working alongside his father in logging and sawmill operations, Mr. Sunderland developed a deep operational understanding of equipment, workforce management, and production from the ground up. In 2005, following the downturn of the timber industry and in response to Hurricane Katrina, he recognized the urgent need for reliable, rapidly deployable debris removal resources and mobilized his first crews and equipment to support recovery efforts along the Gulf Coast. What began as a two-truck operation grew through continuous improvement and field-driven innovation into a fleet of more than 60 purpose-built debris removal trucks supported by a diverse equipment lineup. In 2013, Mr. Sunderland identified a market gap in disaster-specific equipment and led the design and manufacturing of debris removal trucks and trailers, resulting in the formation of ST Sales and a dedicated production facility. Today, Mr. Sunderland leads the organization with a focus on accountability, operational readiness, and self-performance, guiding teams that deliver scalable, compliant, and dependable debris removal and emergency response services to communities nationwide.

Jeremy Britton, Chief Operations Officer

With more than 20 years of experience in large-scale debris management and disaster recovery operations, Mr. Britton has supervised field crews on more than 200 government contracts and has held senior operational leadership roles on complex, multi-jurisdictional responses. His experience includes overseeing 14 simultaneous projects during Hurricane Florence, managing approximately 600,000 cubic yards of debris and five debris management sites, as well as directing operations during the Oklahoma City Ice Storm where he managed more than 86,000 tons of debris and over 200 hauling units. Internationally, Mr. Britton managed flood response operations for the Province of Alberta following the High River flood, coordinating more than 400 pieces of equipment, supporting volunteer efforts, pumping basements, hauling 46,000 tons of silt and debris, and recycling 12,000 white goods within a 20-day period. More recently, he served as Senior Operations Manager across multiple activations for Hurricanes Helene and Milton, overseeing eight activations involving more than 4,000,000 cubic yards of debris, removal of over 65,000 trees, and management of 12 debris management sites. Mr. Britton's background combines hands-on operational leadership with strategic coordination and business development support, enabling scalable, compliant, and high-performance debris removal programs.

Marc Watkins, VP of Operations

Mr. Watkins provides executive oversight of daily field operations, workforce performance, budgeting, inventory control, and strategic partnerships with subcontractors and vendors, while ensuring full compliance with all regulatory and FEMA requirements. With over 30 years of experience, his career includes senior leadership roles on complex emergency response programs involving hurricanes, tornadoes, ice storms, environmental disasters, and infrastructure protection initiatives. Mr. Watkins has extensive experience guiding operations from initial damage assessment through debris management, monitoring coordination, site operations, and long-term recovery, with a proven ability to align operational execution, compliance oversight, and fiscal accountability to support efficient, safe, and auditable debris removal programs.

Dan Strode, Operations Manager

Mr. Strode brings more than twenty years of experience leading large-scale disaster response, debris removal, and recovery operations at the national and international levels. Mr. Strode has directed complex emergency programs valued at up to \$250 million and managed workforces exceeding 4,000 personnel, overseeing debris removal, hazardous tree operations, demolition, waterway debris, and right-of-way clearance following hurricanes, wildfires, tornadoes, earthquakes, and other catastrophic events. His experience includes senior operational leadership and business development roles on federally funded, state, municipal, military, and international recovery projects, with responsibilities spanning operational planning, client coordination, compliance oversight, and strategic program execution. Mr. Strode's background combines hands-on field leadership with high-level program development, enabling him to support rapid mobilization, scalable operations, and long-term recovery planning while building and maintaining strong relationships with public-sector partners and stakeholders.

Ted Dillion, Project Manager

Since 2017, Mr. Dillion has managed complex storm recovery projects for municipalities and governing agencies, overseeing daily field operations, coordinating hauling units, and directing multi-disciplinary teams to ensure safe, efficient, and compliant debris removal. He acts as the primary point of contact with local officials and compliance personnel, adapting operational strategies to evolving site conditions while maintaining rigorous safety, reporting accuracy, and performance standards. Mr. Dillion is recognized for his strong leadership, communication skills, and ability to stabilize and execute operations under high-pressure emergency response conditions. In addition to his project management role, he brings valuable operational insight as the owner of a trucking company, with hands-on experience in equipment oversight, logistics, scheduling, and compliance, strengthening his ability to deliver coordinated and cost-effective debris management solutions.



Alex Martin, *Project Manager*

With more than two decades of disaster recovery experience, Mr. Martin has managed debris operations following hurricanes, tornadoes, floods, ice storms, droughts, and environmental emergencies, including major events such as Hurricanes Katrina, Ike, Gustav, Harvey, Irma, Maria, Michael, Ida, Ian, Idalia, Helene, and Beryl. His responsibilities include coordinating field operations, managing personnel and equipment, securing permits, ensuring compliance with FEMA eligibility requirements and environmental regulations, and maintaining close coordination with municipal, state, and federal officials to support full reimbursement and program compliance. Mr. Martin brings a strong operational background as a heavy equipment operator and field manager, paired with proven leadership in planning, scheduling, contractor coordination, and performance monitoring, making him a critical asset in delivering efficient, compliant, and community-focused debris removal programs.

Johnny Osborne, *Project Manager*

Since 2017, Mr. Dillion has managed complex storm recovery projects for municipalities and governing agencies, overseeing daily field operations, coordinating hauling units, and directing multi-disciplinary teams to ensure safe, efficient, and compliant debris removal. He acts as the primary point of contact with local officials and compliance personnel, adapting operational strategies to evolving site conditions while maintaining rigorous safety, reporting accuracy, and performance standards. Mr. Dillion is recognized for his strong leadership, communication skills, and ability to stabilize and execute operations under high-pressure emergency response conditions. In addition to his project management role, he brings valuable operational insight as the owner of a trucking company, with hands-on experience in equipment oversight, logistics, scheduling, and compliance, strengthening his ability to deliver coordinated and cost-effective debris management solutions.

Stephen Moffit, *Sales*

Mr. Moffit serves in a sales and business development role, bringing extensive experience in sales, marketing, and strategic growth within complex, relationship-driven environments. He has a proven track record of building and maintaining strong client partnerships, leading negotiations, and supporting licensing and strategic agreements that drive positive business outcomes. His background includes collaborating with major organizations across multiple sectors, developing tailored engagement strategies, and leveraging strategic communications to effectively connect with diverse public- and private-sector audiences. Mr. Moffit is recognized for his ability to cultivate high-performing teams, facilitate clear and effective communication, and align business development efforts with organizational objectives, supporting sustainable growth and long-term partnerships in the emergency management and debris removal industry.

Self Performance and Use of Local Resources

CTC maintains the full capability, workforce, and equipment necessary to self-perform core debris removal, hauling, and debris management site operations. Our fleet, supervisory staff, and field personnel are always prepared to mobilize as a complete, stand-alone operational force capable of meeting the jurisdiction's needs without reliance on external subcontractors. This self-performance capacity ensures continuity, quality control, and rapid activation immediately following a disaster.

At the same time, we recognize the importance of supporting the communities we serve by incorporating local resources into every mission when feasible. While our company is equipped to execute the entire scope independently, upon request by the jurisdiction we actively seek opportunities to engage local subcontractors, labor pools, material suppliers, and service providers. This dual approach allows us to maintain operational reliability while promoting economic recovery within the impacted region.

Before an event, CTC maintains a registry of qualified local equipment owners, small businesses, and service providers that can be activated quickly once debris operations begin. When appropriate, we integrate these local partners into hauling routes, site support tasks, specialized services, and supplemental field labor positions. This not only accelerates operational scaling but also keeps recovery dollars circulating within the community at a time when economic reinforcement is most needed.

Local hiring is another core commitment. When the scope allows, we recruit residents for temporary debris-management roles, providing rapid onboarding and training to ensure safe and effective participation. This approach increases community ownership of the recovery process and supports families affected by the disaster.

By combining the strength of our self-performance capabilities with a deliberate effort to utilize local resources, CTC delivers a balanced, dependable, and community-focused recovery operation. Our model ensures that jurisdictions receive the consistency and reliability of an experienced prime contractor while benefiting from the economic and operational advantages of local engagement.



TAB 2: PROPOSAL/WORK PLAN

Having accumulated extensive expertise in responding to disaster debris-generating incidents nationwide, CTC Disaster Response has strategically crafted a comprehensive approach that includes both pre-event planning and post-event operations. This strategy is built upon the principle that critical thinking is most proficient on “blue sky days,” when ample time allows us to thoroughly assess alternative scenarios. As a result, we can work together to develop a “Project Checklist” to effectively navigate the initial days following a catastrophic event, aptly referred to as the “black sky day.”

Now operating in tandem with Sunderland Trucking, LLC, CTC enters each engagement with expanded capacity, broader geographic reach, and a unified operational framework. Together, our teams offer a dual-layered response model that blends technical precision with scalable mobilization.

Capacity

Resource Capacity

CTC Disaster Response maintains a robust workforce and equipment fleet that enables the company to effectively manage multiple projects simultaneously while maintaining the capacity to respond to extended disaster activations. CTC currently maintains a standing workforce of over 60 experienced CDL operators/equipment operators and over 25 project managers and field supervisors strategically positioned across the Gulf Coast, allowing the company to rapidly mobilize resources to the Town of Golden Beach while continuing to support other active projects. This distributed staffing model ensures that CTC can deploy dedicated personnel to the Town of Golden Beach without negatively impacting ongoing operations elsewhere. Key leadership personnel bring decades of disaster response experience managing large-scale operations and multi-jurisdictional projects, ensuring strong operational oversight and scalable management during prolonged events.

In addition to its personnel resources, CTC maintains a substantial company-owned fleet of specialized debris removal equipment, allowing the firm to self-perform work and reduce reliance on third-party equipment providers. The fleet includes numerous self-loader grapple trucks, dump trucks, road tractors, debris trailers, excavators, loaders, grinders, forestry equipment, and support vehicles that are maintained in a constant state of readiness for emergency deployment. This company-owned equipment inventory supports rapid mobilization and sustained operations for large-scale debris removal events.



Because CTC owns and operates its core fleet and maintains a large internal workforce, the company can scale operations quickly while maintaining operational continuity during extended disaster recovery efforts. Resources can be shifted between projects as operational needs change, additional crews can be activated from CTC's regional workforce, and equipment can be staged or redeployed as required. This operational flexibility ensures that CTC has the personnel, equipment, and management depth necessary to support the Town of Golden Beach while continuing to fulfill obligations on other contracts and sustain operations during prolonged disaster response activations.

Experience with Simultaneous Activations

CTC Disaster Response has extensive experience successfully performing debris removal operations during multiple simultaneous disaster events across several states, demonstrating the company's ability to mobilize personnel, equipment, and management resources to support concurrent activations. The company's past performance reflects the ability to manage numerous projects occurring at the same time following major storm events, including hurricanes, tornadoes, floods, and severe winter storms.

For example, during the 2024 hurricane season, CTC performed debris removal services for several jurisdictions affected by Hurricanes Debby, Helene, and Milton simultaneously. These projects included large-scale operations for Lanier County, GA (approximately 1,716,674 cubic yards of debris), McDuffie County, GA (1,101,978 cubic yards), and Hernando County, FL (732,304 cubic yards) while also supporting additional activations for Jefferson County, Wakulla County, and the City of Plant City in Florida. These projects occurred within overlapping timeframes and required coordinated deployment of personnel, equipment, and operational management resources across multiple jurisdictions.

CTC subcontracted this work to Sunderland Trucking in October 2024. In just a matter of months, the team removed more than 3.5 million cubic yards of debris and brought all three projects to full completion and closeout by early 2025—demonstrating exceptional production rates and the ability to execute large-scale operations on an accelerated timeline. Following Sunderland Trucking's acquisition of CTC in 2026, the combined organization now offers unparalleled capabilities, not only in executing debris operations, but in delivering them through experienced, in-house personnel and company-owned equipment.

The ability to combine proven expertise, operational experience, and the capacity to mobilize in force and perform at scale is of the utmost importance to jurisdictions seeking effective emergency debris removal solutions. We believe we are the only debris contractor who can claim this level of self performance capabilities and can mobilize with in-house management, skilled operators and specialized equipment to perform.

In addition to our self-performing strength, we maintain strong, long-standing relationships with qualified subcontractors who can multiply our forces when needed.



CTC has also demonstrated the ability to manage simultaneous debris operations following other disaster events such as Hurricane Beryl in Texas, where work was performed for Tyler County, the City of Taylor Lake Village, and the Village of Jones Creek, as well as during widespread tornado and straight-line wind events where CTC supported multiple municipalities including Topeka, KS; Omaha, NE; Lincoln, NE; and several Arkansas jurisdictions at the same time.

These examples illustrate CTC's proven operational model for simultaneous activations, which includes deploying multiple project management teams, maintaining company-owned equipment ready for rapid redeployment, and utilizing regional workforce resources to ensure each jurisdiction receives dedicated operational support. This approach allows CTC to scale operations quickly and effectively manage several debris removal programs concurrently while maintaining high performance, safety, and compliance standards for every client.



Resources

Facilities

Headquarters: 450 County Road 303, Fayette, MO 65248

Administrative Office: 4051 Veterans Memorial Blvd, Suite 408, Metairie, LA 70002

Project Management Team and Roles

Executive Leadership

Joe Sunderland – Chief Executive Officer

Role: Executive Oversight and Strategic Leadership

- Provides overall corporate leadership and strategic direction for disaster response operations
- Ensures adequate equipment, personnel, and financial resources are available to support project mobilization and sustained operations
- Oversees company-wide operational readiness and resource deployment
- Maintains accountability for performance, compliance, and client satisfaction

With more than 24 years of experience in equipment-intensive industries and disaster response operations, Mr. Sunderland has led the development of a nationally scalable debris removal organization with a fleet of purpose-built debris trucks and specialized equipment designed specifically for disaster recovery operations.

Jeremy Britton – Chief Operations Officer

Role: Enterprise Operations Leadership and Program Execution

- Provides executive leadership over all field operations, ensuring seamless coordination between corporate strategy and field execution
- Directs large-scale, multi-jurisdictional debris removal operations, including resource allocation, production targets, and operational scalability
- Oversees mobilization strategy, deployment planning, and real-time operational adjustments to maintain efficiency and performance
- Ensures alignment of all operations with FEMA requirements, regulatory compliance, and client expectations
- Supports business development and strategic growth initiatives through operational insight and execution capability

Mr. Britton brings more than 20 years of experience leading complex disaster response operations, including oversight of multi-million cubic yard debris removal programs, large-scale workforce deployment, and multi-site debris management operations.



Operations Leadership

Marc Watkins – Vice President of Operations

Role: Operational Strategy and Program Oversight

- Provides executive oversight of field operations and project execution
- Manages workforce performance, budgeting, equipment utilization, and subcontractor coordination
- Ensures operational compliance with FEMA requirements, environmental regulations, and safety standards
- Guides operational planning from initial disaster response through project completion and closeout

Mr. Watkins brings more than 30 years of experience managing complex emergency response programs and large-scale recovery operations, including environmental response initiatives and major federally funded projects.

Operational Management

Dan Strode – Operations Manager

Role: Field Operations Planning and Resource Coordination

- Directs operational planning and deployment of field personnel and equipment
- Coordinates debris management sites, hauling resources, and field supervision
- Oversees multi-jurisdictional debris removal operations and ensures efficient resource allocation
- Supports rapid mobilization and scaling of operations following disaster events

Mr. Strode brings extensive experience managing large-scale disaster response operations, including high-value programs and multi-thousand personnel deployments.

Project Management

Ted Dillion – Project Manager

Alex Martin – Project Manager

Johnny Osborne – Project Manager

Role: On-Site Project Management and Daily Operations



- Provide day-to-day management of debris removal operations within the Town
- Coordinate hauling operations, equipment resources, and field crews
- Serve as the primary point of contact with Town representatives and monitoring personnel
- Ensure compliance with FEMA eligibility requirements, reporting standards, and environmental regulations
- Monitor operational performance, safety practices, and documentation accuracy

These Project Managers collectively bring decades of experience managing debris operations for municipalities and government agencies following major disaster events including Hurricanes Katrina, Harvey, Ida, Ian, and numerous other federally declared disasters. Their backgrounds include heavy equipment operations, debris site management, contractor coordination, and large-scale field supervision.

Client Coordination and Strategic Support

Stephen Moffit – Business Development and Client Relations

Role: Client Engagement and Strategic Coordination

- Supports communication between project leadership and Town stakeholders
- Maintains strong working relationships with public-sector partners
- Assists with contract coordination and program communication
- Supports long-term partnership development and operational alignment

Mr. Moffit's experience in strategic communication, negotiation, and relationship management supports effective collaboration with municipal partners and ensures responsive communication throughout the contract term.

Sub-Vendors

CTC maintains the full capability, workforce, and equipment necessary to self-perform core debris removal, hauling, and debris management site operations. Our fleet, supervisory staff, and field personnel are always prepared to mobilize as a complete, stand-alone operational force capable of meeting the jurisdiction's needs without reliance on external subcontractors. This self-performance capacity ensures continuity, quality control, and rapid activation immediately following a disaster. However, CTC understands and values the role subcontractors play in performing this work at scale and has relationships with subcontractors that can bring in additional resources when a project calls for it.



Owned Equipment

YEAR	MAKE	MODEL	DESCRIPTION	VIN	PLATE
2019	FREIGHTLINER	CL120	SELF LOADER GRAPPLE TRUCK	3ALXA7003KDKS8884	52KS3P
2019	FREIGHTLINER	CL120	SELF LOADER GRAPPLE TRUCK	3ALXA7007KDKS8886	52KS5P
2019	FREIGHTLINER	CL120	SELF LOADER GRAPPLE TRUCK	3ALXA7009KDKS8890	52KS8P
2020	FREIGHTLINER	CL120	SELF LOADER GRAPPLE TRUCK	3ALXA7001LDLW1189	52KS9P
2020	FREIGHTLINER	CL120	SELF LOADER GRAPPLE TRUCK	3ALXA7001LDLW1192	53KS2P
2020	FREIGHTLINER	CL120	FIRE!	3ALXA7002LDLW1198	53KS8P
2020	FREIGHTLINER	CL120	SERVICE TRUCK	1FVACXD20LHLX4845	38KJ6A
2017	WESTERN STAR		ROAD TRACTOR	5KKXAFCK6HPJF6570	90KS8P
2004	PETERBILT	379	ROAD TRACTOR SLEEPER	1XP5DB9X04D814670	46AS7M
2022	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X1NJ133515	74KS4U
2019	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1XPCP4TX4KD618893	74KS6U
2018	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40XXJJ203796	28AS9W
2018	KENWORTH	T880	HEAVY HAUL TRUCK	1XKZP4TX9JJ217498	54AT9A
2018	KENWORTH	T800WH	SELF LOADER GRAPPLE TRUCK	1NKDL40X9JR216678	60KS6U
2019	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZX4EX4KJ292408	32KR7W
2019	WESTERN STAR	4700	SELF LOADER GRAPPLE TRUCK	5KKMAXDV6KLLK1465	35KR6C
2018	INTERNATIONAL	HX	SELF LOADER GRAPPLE TRUCK	3HTDTAPT5JN479784	68KR5C
2018	FREIGHTLINE R- DUMP	122SD	DUMP TRUCK	3ALHGNDVXJDJZ6785	54KR0K
2018	FREIGHTLINE R- DUMP	122SD	DUMP TRUCK	3ALHGNDV1JDJZ6786	54KR1K
2020	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZX4EX3LJ380173	26KR4M
2013	VOLVO PETERBILT	VNL	ROAD TRACTOR	4V4NC9EH0DN135380	47KR9S
2019	- DUMP PETERBILT	348	DUMP TRUCK	1NP3LJ0X9KD627663	11KR6U
2020	- DUMP PETERBILT	348	DUMP TRUCK	1NP3LJ0X2LD702804	11KR5U

2006	PETERBILT	378	ROAD TRACTOR	1XPFDU9X46N630765	13KR8T
2018	WESTERN STAR	4700	SELF LOADER GRAPPLE TRUCK	5KKHAXDV1JLJR1778	50KR6U
2017	WESTERN STAR		SELF LOADER GRAPPLE TRUCK	5KKXAFCK5HPJG9939	50KR7U
2017	WESTERN STAR		SELF LOADER GRAPPLE TRUCK	5KKXAFCK1HPJG9940	50KR8U
2018	WESTERN STAR	4700	SELF LOADER GRAPPLE TRUCK	5KKHAXDV3JLJR1779	51KR9U
2018	WESTERN STAR	4700	SELF LOADER GRAPPLE TRUCK	5KKHAXDV1JLJR1781	53KR7W
2020	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X8LJ418581	19KR5Y
2021	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1NPCX4EX1MD752352	17KR2Z
2019	PETERBILT	367	SELF LOADER GRAPPLE TRUCK	1NPTX4TX6KD614628	84KS9A
2018	WESTERN STAR	4700	SELF LOADER GRAPPLE TRUCK	5KKHAXDV3JLJR1782	85KS0A
2021	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZX4EX4MJ466738	20KS2C
2021	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZX4EX5MJ466554	77KS6G
2021	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZX4EX0MJ466560	99KS9H
2021	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZX4EX2MJ466561	00KS1J
2022	PETERBILT	348	WATER TRUCK	2NP3LJ0X9NM781269	14KS3J
2019	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1XPCP4TX9KD618890	79KS4J
2020	WESTERN STAR	4700	SELF LOADER GRAPPLE TRUCK LOG	5KKHAVDV0LPLX8218	27KS3K
2020	WESTERN STAR	4700	SELF LOADER GRAPPLE TRUCK	5KKHAED19LPLX8196	27KS4K
2019	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1XPCP4TX2KD918889	39KS6K
2019	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1XPCP4TX8KD618895	97KS2L
2022	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X4NJ133511	69KS5S
2019	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1XPCP4TX0KD618891	74KS5U
2019	FREIGHTLINER	CL120	SELF LOADER GRAPPLE TRUCK	3ALXA700XKDKS8882	79KS5U
2023	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X9PJ258555	20KS5W

2023	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X9PJ268518	00KS5Y
2023	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X7PJ268517	46KT7A
1997	PETERBILT	379	ROAD TRACTOR SLEEPER	1XP5DB8X1VD433722	75AS9P
2023	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X3PJ260172	94KT3C
2023	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X5PJ268516	94KT4C
2023	KENWORTH	T880	SELF LOADER GRAPPLE TRUCK	1NKZL40X0PJ258556	94KT5C
2018	PETERBILT	579	ROAD TRACTOR	1XPBDP9X9JD465617	74KT0F
2014	KENWORTH	T800WH	HEAVY HAUL TRUCK	1XKDP4TX3EJ970279	74KT5F
2016	WESTERN STAR	4700	DUMP TRUCK	5KKSADV0V0GLGY4678	67KT9G
2007	PETERBILT	378	DUMP TRUCK	1NPFUXUEX57N671110	76KT1K
2017	WESTERN STAR	4700	DUMP TRUCK	5KKHAVDV3HPJF4749	58KT2M
2017	VOLVO		HEAVY HAUL TRUCK	4V4X99KL7HN987814	31KT0P
2019	PETERBILT	567	DUMP TRUCK	1NPCLPEX7KD609609	60KT5N
2007	PETERBILT	378	DUMP TRUCK	1NPALUEX17N671269	60KT6N
2025	WESTERN STAR		SELF LOADER GRAPPLE TRUCK	5KKMBPDV0SLVL9325	33KT2P
2025	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1NPCX4EX5SD753517	31KT1P
2022	WESTERN STAR		SELF LOADER GRAPPLE TRUCK	5KKPBWD16NLNM4148	54KT6P
2025	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1NPCX4EX9SD753519	69KT5P
2025	WESTERN STAR		SELF LOADER GRAPPLE TRUCK	5KKMBPDV7SLVP7005	16KT5R
2025	WESTERN STAR		SELF LOADER GRAPPLE TRUCK	5KKMBPDV2SLVL9326	16KT6R
2013	FREIGHTLINER		SELF LOADER GRAPPLE TRUCK	1FVHG3DV0DHBZ9975	16KT9R
2025	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1NPCX4EX5SD753520	35KT1R
2025	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1NPCX4EX4SD753525	27KT5R
2025	PETERBILT	567	SELF LOADER GRAPPLE TRUCK	1NPCX4EX6SD753526	58KT5S
2024	PETERBILT	579	ROAD TRACTOR	1XPCDP9X4RD614273	11KT9S
2026	PETERBILT		HEAVY HAUL TRUCK SLEEPER	1XPEP4EX7TD794960	56KT6U
2026	KENWORTH	T880	DUMP TRUCK	1NKZXPEX1TJ203414	96KT7U
2023	FREIGHTLINER		DUMP TRUCK	1FVSG3FM4PHUC7306	52KT6W



2025	KENWORTH	T880	DUMP TRUCK	1XKZXPTX45J399009	54KT7S
2018	KENWORTH	T800	ROAD TRACTOR	1XKDD49X7JJ207160	53KT6W
2025	WESTERN STAR		DUMP TRUCK	5KKSBDV3SLWB9831	54KT6W
2018	Yamaha		Boat Motor	63PX1199721	
2018	Yamaha		Boat Motor	64PX1021899	
2019	Yamaha		Boat Motor	6EKX1057015	
2023	AMFT		TRAILER	5WKBE2425P1078340	75L3WE
2017	BIG TEX		GOOSENECK FLATBED	16VGX2525H6051927	35L6NY
2019	KIDD		BARGE	LAZ13895J818	MO-1386-GH
2019	KIDD		BARGE	LAZ13896B919	MO-1387-GH
2016	CAT			3HTJLTK1GN004034	
2023	DCRG		CARGO TRAILER	53NBE202XP1105287	78M5DN
2000	FORD		F550 Service	1FDAF57F8YEA41349	12J7MR
2014	FORD		F350 Platinum	1FT8W3BT2EEA72760	
2015	FORD		F350 Gas Work body	1FD8W3H68FED11551	14H5WN
2015	FORD		F350 DUALY	1FT8W3DT2FEC33672	
2016	FORD		F350 No Bed	1FT8W3DT2GEA74590	
2016	FORD		F450 Alum Work Body	1FT8W4DTXGEC29196	68J1NK
2016	FORD			1FT8W3BTXGEB37566	13H2YZ
2017	FORD		F350	1FD8W3HT1HED10623	22J0NF
2018	FORD		F550 Service	1FD0X5HT6JEB75280	71J3NK
2019	FORD		F450	1FT8W4DT8KEF32065	
2019	FORD		F450	1FT8W4DT4KEE12165	
2019	FORD		F250 Bale Bed	1FT7X2BT3KEG56275	
2020	FORD		F550/SERVICE	1FDUF5HT0LDA13061	66J7NC
2020	FORD		F350 Flatbed	1FDRF3HT7LED02216	
2021	FORD		F150	1FTEW1EPXMKD55378	5KGH89
2021	FORD			1FT7W2BTXMEC45963	
2022	FORD		F550/SERVICE	1FD0W5HT7NEC14502	73J0ND
2022	FORD		F150	1FTFW1E50NKD39999	8HFR44
2022	FORD		F150	1FTFW1E56NFA52269	5KGH89
2022	FORD			1FT8W3DT7NEG12567	08J4LZ
2023	FORD		F150	1FTFW1E57PFC02909	3SGJ83
2023	FORD		F350 Deere Comp work body	1FT8W3DT5PEC24577	
2024	FORD		F350 Work body	1FT8W3DT5REF37325	22J0NM

2020	FREIGHTLINER			3ALACXFEXLDLH9026	
2004	INTERNATIONAL			BUCKET TRUCK	1HTMKAAR64H615533 69J5MA
2022	FREIGHTLINER			BUCKET TRUCK	1FVACWFD6NHNFO384
2006	INTERNATIONAL			BUCKET TRUCK	1HTMMAAM16H287326 71J5NK
2020	EDGEWOOD	27' HO AR		DEBRIS TRAILER	1E9US2729LS589198 72L9TZ
2020	EDGEWOOD	27' HO AR		DEBRIS TRAILER	1E9US2723LS589178 23L9TN
2021	STSA			DEBRIS TRAILER	1STMFTTRAILER00071 36L0NY
2020	STSA			DEBRIS TRAILER	1STMFTTRAILER00056 99L4CN
2020	EDGEWOOD	27' HO AR		DEBRIS TRAILER	1E9US2720LS589185 41L2RC
2019	STSA	27'		DEBRIS TRAILER	1STMFTTRAILER00029 44K7SB
2020	EDGEWOOD			DEBRIS TRAILER	1E9US2622LS589173 02L5VF
2018	EDGEWOOD	27' HO AR		DEBRIS TRAILER	1E9US2725JS589065 41L3RC
2017	TIMPTE			HOPPER BOTTOM	1TDH43022HB155384 08K9VX
2020	EDGEWOOD	27' HO AR		DEBRIS TRAILER	1E9US2725LS589179 24L2TN
2024	KAUFFMAN			DETACH	1K9FR3629LB367120 20M1ED
2019	EDGEWOOD	27' HO AR		DEBRIS TRAILER	1E9US2723KS589131 24L6TN
2017	MAGN			DEBRIS TRAILER	1M9ML2826H1435313 84F7EC
2020	STSA	27' SPRING		DEBRIS TRAILER	1STMFTTRAILER00053 96L4CN
2020	STSA	27' SPRING		DEBRIS TRAILER	1STMFTTRAILER00042 90L5CN
2018	STSA	27' MILD DOOR		DEBRIS TRAILER	STMFTTRAILER00026 88K1CC
2021	STSA	29' HO SPRIN G		DEBRIS TRAILER	1STMFTTRAILER00081 36L2RC
2019	EDGEWOOD	27' HO AR		DEBRIS TRAILER	1E9US2721KS589128 25L0TN
2019	STSA	27' SPRING		DEBRIS TRAILER	STMFTTRAILER00030 44K8SB
2018	EDGEWOOD			DEBRIS TRAILER	1E155H7007 72L6TZ
2018	STSA			DEBRIS TRAILER	STMFTTRAILER00018 43F9JU
2020	EDGEWOOD			DEBRIS TRAILER	1E9US2722LS589205 24L4TN
2022	STSA	29' HO SPRIN G		DEBRIS TRAILER	1STMFTTRAILER00090 58L0XJ
2022	STSA	29' HO AR		DEBRIS TRAILER	1STMFTTRAILER00091 58L1XJ
2022	STSA	29' HO SPRIN G		DEBRIS TRAILER	1STMFTTRAILER00092 58L2XJ
2020	STSA	27'		DEBRIS TRAILER	1STMFTTRAILER00057 31L4DX
2022	STSA	29' HO AR		DEBRIS TRAILER	1STMFTTRAILER00089 57L9XJ
2018	STSA	27'		DEBRIS TRAILER	STMFTTRAILER00022 46F0JU
2022	STSA			DEBRIS TRAILER	1STMFTTRAILER00088 57L8XJ

2022	STSA		DEBRIS TRAILER	1STMFTRAILER00093	58L3XJ
2018	EDGEWOOD	27'	DEBRIS TRAILER	1E9US2720J5589068	24L7TN
1997	KENTUCKY	TIRES	DROP DECK VAN TRAILER	1KKVD5729VL109129	05L3VC
1999	KENTUCKY	LUBE	DROP DECK VAN TRAILER	1KKVD5726XL115117	05L5VC
2022	STSA		DEBRIS TRAILER	1STMFTRAILER00095	05L6VC
2022	STSA		DEBRIS TRAILER	1STMFTRAILER00096	06L1VC
2022	STSA	29' HO AR	DEBRIS TRAILER	1STMFTRAILER00098	64L1XJ
2019	LANDALL		HYDRAULIC TAIL TRAILER	1LH440WH9K1B27234	72L8TZ
2021	STSA	27'	DEBRIS TRAILER	1STMFTRAILER00068	08L7NB
2021	STSA		DEBRIS TRAILER	1STMFTRAILER00080	50L2RW
2021	STSA	27' HO SPRIN G	DEBRIS TRAILER	1STMFTRAILER00067	08L8NB
2020	EDGEWOOD	27'	DEBRIS TRAILER	1E9US272XLS589176	23L8TN
2020	STSA	27'	DEBRIS TRAILER	1STMFTRAILER00060	18L2HH
2023	STSA		DEBRIS TRAILER	1STMFTRAILER00103	09L4ZL
2022	STSA	29'HO SPRIN G	DEBRIS TRAILER	1STMFTRAILER00083	85L2SK
2023	STSA	29'HO AR	DEBRIS TRAILER	1STMFTRAILER00108	82MA5W
2023	STSA	29' HO AR	DEBRIS TRAILER	1STMKTRAILER00109	82MA4W
2023	STSA	29' HO AR	DEBRIS TRAILER	1STMFTRAILER00113	78M7CA
2012	UTILITY		STEPDECK TRAILER	1UYFS2482DA586203	
2021	DORS		STEPDECK TRAILER DOVE TAIL RAMPS	7KYDC5324MED30263	94L3ZX
2006	TRANSCRAFT		48' FLATBED	1TTF4820962016421	
2006	FONTAINE		FLATBED	13N14830261537809	
2021	FONTAINE		60TON RGN	57JE52300M35A0384	
2021	FONTAINE		TAG AXLE	57JM051601M35P2147	
2024	STSA	29' HO AR	DEBRIS TRAILER	1STMFTRAILER00132	13M3FF
2019	LOAD KING			5LKL55350	
2024	STSA	29' HO AR	DEBRIS TRAILER	1STMFTRAILER00134	01M4JJ
2024	STSA		DEBRIS TRAILER	1STMFTRAILER00139	04M0JJ
2024	STSA	29' HO AR	DEBRIS TRAILER	1STMFTRAILER00140	04M1JJ
2024	STSA	29' HO AR	DEBRIS TRAILER	1STMFTRAILER00142	05M8GM
2024	STSA	28' HO	DEBRIS TRAILER	1STMFTRAILER00143	05M7GM
2024	HMDE	30' MILD AR	DEBRIS TRAILER	DRXMVB000376006MO	09M5JJ
2024	HMDE	30' MILD AR	DEBRIS TRAILER	DRXMVB000353302MO	03M5GM

2025	MAXX		GOOSENECK FLATBED	5R8GF3426SM120304	87M5JR
2025	MAC		WALKING FLOOR	5MAMN5329SW080226	03M7JJ
2023	WILSON		HOPPER BOTTOM	1W1K44124P6633828	36M4PT
2015	UTILITY		STEPDECK TRAILER	1UYFS248XFA196307	
2025	HOMESTEADER	508C	5X8 UTILITY CARGO TRAILER	5HABE081XSN137044	25M8KS
2025	HOMESTEADER	508C	5X8 UTILITY CARGO TRAILER	5HABE0810SN136257	65M3LD
2025	HOMESTEADER	508C	5X8 UTILITY CARGO TRAILER	4K1PT4C15RK012835	25M7KS
2025	STSA	29' HO AR	DEBRIS TRAILER	1STMFTTRAILER00155	
2017	WILSON		HOPPER BOTTOM	4WW4412A5H7713091	59E9VE
2019	LOAD KING		55 TON RGN	5LKL53350K1030511	72F6FY
2011	THUNDER CREEK		BUMPER HITCH FUEL TRAILER	1L9BU1420BP414401	81M8DN
2024	MXYT		FLATBED	5R8GF3223RM116174	31M1HR
2020	EDGEWOOD		TRAILER	1E9U52728LS589189	02L6VF
1993	FORD			1FDZY90R9PVA28231	
1995	FORD		ROAD TRACTOR	1FTZA90X3SVA76548	
1998	FREIGHTLINER		ROAD TRACTOR	1FUYYDDZD0WP980146	
1996	INTERNATIONAL		ROAD TRACTOR	2HSFHASRXC013623	
1999	INTERNATIONAL		ROAD TRACTOR	2HSFBASR2XC077162	
1978	KENWORTH		ROAD TRACTOR	163824S	
2005	KENWORTH			1NKDLBOX55J085144	
1992	PETERBILT			1XP5DB9X8NN313523	
2004	PETERBILT			1XP5DB9X74D817212	
2003	STERLING			2FZHAZAS93AK67055	
2003	STERLING			2FZJAZAV93AK90394	
1997	WESTERN STAR			2WKEDDCJ1VK947318	
1999	WESTERN STAR			2WKEDDCJ7XK958195	
2018	WESTERN STAR			5KKHAXDVXJLR1794	
2021	KENWORTH			1NKZX4EX1MJ466891	
2006	TRAILBOSS		TRAILER	4S0DK462361002045	
2003	AMERICAN		2 WHEEL	1A9SZ022631383233	
2006	AMERICAN		2 WHEEL	5L5SC144861000161	
2007	AMERICAN		2 WHEEL	5L5TH144471000066	
1978	BIRM		BOX TRAILER	T11312	
1992	BLES		TRAILER	16F01825N1023139	
1979	BUDD		FRUEHAUFF TRAILER	180263M	PT8911

2017	COMP		5TH WHEEL PARTS TRAILER	1C9SS50247H473634	10L5NB
2013	DOOLITTLE		TRAILER	1DGRS1827DM004158	
1997	DORS		FLATBED TRAILER	1DTP10W27VG050677	
2018	ELITE		TRAVEL TRAILER	4T9LX4238J1171147	41L1RC
2006	FONTAINE		FLATBED TRAILER	13N148302615378096	94L7ZX
2021	FONTAINE			57JM051601M35P2147	90L4ZX
2021	FONTAINE			57JE52300M35A0384	90L5ZX
2019	GATOR		GOOSENECK	4Z1GF4021KS003578	
1983	GREAT		TRAILER	1GRBA9026DB067715	
2020	HAULMARK		TRAILER	7K51E2424LH002486	02L7VF
1979	HOMEMADE		BOAT TRAILER	DRX000142334MO	
1996	HOMEMADE		TRAILER	DRXMVB000201620MO	
2007	HOMEMADE		LOG TRAILER	MOHMTRAILER014805	
2009	HOMEMADE		BOX TRAILER	MOHMTRAILER017489	
2016	HOMEMADE		BOX TRAILER	MOHMTRAILER024135	
2017	HOMEMADE		BOX TRAILER	MOHMTRAILER024141	
2017	HOMEMADE		BOX TRAILER	MOHMTRAILER024155	67F7CC
2002	HPAM		CON TRAILER	1NNC040232M348278	6657PA
2002	HPAM		CON TRAILER	1NNC040252M348279	
2002	HPAM		CON TRAILER	1NNC040232M348281	
2008	INTL		TRAILER	1JKDLA4019M010120	
1997	JERR		TRAILER	4BXUL1217BS002228	97D7YA
2022	KBAR		TRAILER	4K1PT4C14NK011119	06L3ZL
1995	KENTUCKY		PARTS TRAILER	1KKVE4822SL101486	42F7JU
1999	KENTUCKY		VAN TRAILER	1KKVE5321XL115965	8904PE
2005	LLRT		PILGRIM CAMPER	1L9BF202X5A247137	70F8CC
2017	LDTL		TRAILER	4ZECH2029H1131738	73K0CC
2023	LOAD		TRAILER	4ZEGL3025P1290728	06L4ZL
2018	LOADKING		FLIP AXLE TRAILER	5LKF0511XJ1030537	
2019	LDTL		TRAILER	5LKL53350K1030511	72F6FY
2004			LOWBOY	1JKLBG5055M005884	
2004	MAGN		TRAILER	1M9MH222741435311	60E3WS
2017	MAGN		TRAILER	1M9ML2828H1435314	84F8EC
2017	HOMEMADE		TRAILER	MOHMTRAILER024138	09E6XK
2008	PITTS		TRAILER	5JYA20288P080177	
2009	PITTS		DETACH TRAILER	5JYL52339P090472	3900HP
2020	PJ		TRAILER	4P5LD3225L1323689	41K1SB

2022	PONSSE	BUFFALO	8 WHEELED FORWARDER	A081592	
2025	TIMBER PRO	830D	8 WHEELED FORWARDER		
2022	FAE	PT475	TRACKED FORESTRY MULCHER	FAE00791	
2013	FECON	FTX100-LCP	TRACKED FORESTRY MULCHER	170713	
	JARRAFF			WH162J0273	
2023	JOHN DEERE	333G	TRACK LOADER	1T0333GMEPF456546	
2023	JOHN DEERE	333G	TRACK LOADER	1T0333GMLPF456401	
2023	JOHN DEERE	333G	TRACK LOADER	1T0333GMLPF456530	
2023	JOHN DEERE	333G	TRACK LOADER	1T0333GMLPF456303	
2023	JOHN DEERE	333G	TRACK LOADER	1T0333GMVPP456542	
2024	JOHN DEERE	333P	TRACK LOADER	1T0333PAHRFE01668	
2024	JOHN DEERE	335P	TRACK LOADER	1T0335PAERFF02433	
2024	JOHN DEERE	331P	TRACK LOADER	1T0331PALSFD06584	
2025	JOHN DEERE	331P	TRACK LOADER	1T0331PAASFB24446	
2025	JOHN DEERE	331P	TRACK LOADER	1T0331PAVSFB13980	
2025	JOHN DEERE	331P	TRACK LOADER	1T0331PALSFB13674	
2025	JOHN DEERE	331P	TRACK LOADER	1T0331PALSFB24447	
2025	JOHN DEERE	331P	TRACK LOADER	1T0331PAVSFB13932	
	JOHN DEERE	333G	TRACK LOADER		
2021	JOHN DEERE	724P	WHEEL LOADER	1DW724PAAMLZ11591	
2021	JOHN DEERE	204L	WHEEL LOADER	1LU204LXJZB058344	
2023	JOHN DEERE	204G	WHEEL LOADER	1LU204GAHZB072452	
2018	JOHN DEERE	204L	WHEEL LOADER	1LU204LXVZB047573	
2023	JOHN DEERE	244L	WHEEL LOADER	1LU244LXKZB071985	
2014	CATERPILLAR	IT28G	WHEEL LOADER	CATIT28GKDBT01429	
2023	JOHN DEERE	244P	WHEEL LOADER	1LU244PALZB077153	
	JOHN DEERE	204L	WHEEL LOADER		
2022	SANY	SW405K	WHEEL LOADER	SW4054CC00028	
2024	JOHN DEERE	244P	WHEEL LOADER	1LU244PACZB085247	
2021	JOHN DEERE	204L	WHEEL LOADER	1LU204EXVZB062994	
2024	JOHN DEERE	244P	WHEEL LOADER	1LU244PAKZB082605	
2021	JOHN DEERE	85G	Track Excavator Thumb/Mulcher	1FF085GXKMJ022937	
2021	JOHN DEERE	85G	Track Excavator Thumb	1FF085GXTMJ022403	
2021	JOHN DEERE	245G-LC	Track Excavator Thumb	1FF245GXPLF801826	

2013	HITACHI		WHEEL EXCAVATOR SPLITTER	FFCHB0002577
2024	KUBOTA	KXD80-5R3A	RUBBER TRACK EXCAVATOR GRAPPLE SAW	KBCDZ85CTR3E11198
2021	JOHN DEERE	380G	TRACK EXCAVATOR THUMB	1FF380GXAMF900475
2025	JOHN DEERE	210P	TRACK EXCAVATOR GRAPPLE SAW	1FF210PAHPF001148
2024	JOHN DEERE	300P	TRACK EXCAVATOR GRAPPLE	1FF300PAKRF000549
2004	VOLVO	EW180B	WHEEL EXCAVATOR THUMB	
	DOOSAN	DX225-LL-5	TRACK EXCAVATOR THUMB	DWGCEBCMCI1010132
2023	TERAN	LR8DSDX225	LONG REACH BOOM & 48" BUCKET	
2017	DOOSAN	DX140LCR-5	TRACK EXCAVATOR THUMB	DHKCEBBSVF0001069
	TEXER		STUMP SCREW CBI	33062
2016	KOMATSU	290	TRACK EXCAVATOR	A27888
	ROTOBE C GRAPPL E		SAW HEAD W/GROUSER TRACKS	142668-1-1-4
2019	KIDDER		BARGE	LAZ13900C919
2019	BARKO		80 LOADER GRAPPLE	
2021	SUZUKI		BOAT MOTOR	DF250ATXW4
2019	KIDDER		BARGE	LAZ13899C919
2019	BARKO		80 LOADER GRAPPLE	
2004	CUSTOMCRAFT		BOAT 18'	LOA11340F404
	YAMAHA		BOAT MOTOR	115
2006	XPRESS		BOAT 18'	IJBC61635A606
	YAMAHA		BOAT MOTOR	115
2021	TELEHANDLER		TREE MECH SAW	ZF1RT30D1D003106
2020	BANDIT 4680T		TRACKED GRINDER	
2020	BANDIT 4680T		TRACKED GRINDER	
	BANDIT 3680T		TRACKED GRINDER	
	BANDIT 6420T		TRACKED GRINDER	
2018	DIAMOND Z		WHEELED GRINDER	1R9FX4631JC722053
2025	JOHN DEERE	GR84B	ROOT GRAPPLE	
2025	JOHN DEERE	GR84B	ROOT GRAPPLE	

2025	JOHN DEERE	GR84B	ROOT GRAPPLE		
2025	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2024	JOHN DEERE	GR84B	ROOT GRAPPLE		
2023	JOHN DEERE	GR84B	ROOT GRAPPLE		
2023	JOHN DEERE	GR84B	ROOT GRAPPLE		
2023	JOHN DEERE	GR84B	ROOT GRAPPLE		
2023	JOHN DEERE	GR84B	ROOT GRAPPLE		
2023	JOHN DEERE	GR84B	ROOT GRAPPLE		
2022	JOHN DEERE	GR84B	ROOT GRAPPLE		
2022	JOHN DEERE	GR84B	ROOT GRAPPLE		
2022	JOHN DEERE	GR84B	ROOT GRAPPLE		
2022	JOHN DEERE	GR84B	ROOT GRAPPLE		
2025	HARLEMAN		ROOT GRAPPLE		
2025	HARLEMAN		ROOT GRAPPLE		
2025	HARLEMAN		ROOT GRAPPLE		
2024	HARLEMAN		ROOT GRAPPLE		
2024	HARLEMAN		ROOT GRAPPLE		
2024	HARLEMAN		ROOT GRAPPLE		
2022	AM/JENKINS		ROOT GRAPPLE		
2022	AM/JENKINS		ROOT GRAPPLE		
2019	BOBCAT		ROOT GRAPPLE		
2019	CAT		GRAPPLE BUCKET		
2019	PALADIN		GRAPPLE BUCKET		
2019	HOMEMADE		ROOT GRAPPLE		
2018	HOMEMADE		ROOT GRAPPLE		
2017	HOMEMADE		ROOT GRAPPLE		
2017	HOMEMADE		ROOT GRAPPLE		
			STREET SWEEPER		
			TREE PULLER		
	JOHN DEERE		MULCHING HEAD		
	FAE		MULCHING HEAD		
			SKID STUMP SPLITTER		



			SKID STUMP SPLITTER	
			SKID STUMP SPLITTER	
			EXCAVATOR STUMP SPLITTER	
			EXCAVATOR STUMP SPLITTER	
			EXCAVATOR STUMP SPLITTER	
2023	JENKINS		BUSH HOG	
2025	HARLEMAN		BUSH HOG	
2019	BOBCAT		BUSH HOG	
	JOHN DEERE		BREAKER	
	HARLEMAN		POST DRIVER	
	HARLEMAN		AUGER	
2013	BARKO	659MH	TRACK MATERIAL HANDLER MAGNET	11369523633
2024	ST SALES	SEACON	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
2024		SCAFFOLD	MONITOR TOWER	
	MAGNUM	MLT3060M	PORTABLE LIGHT PLANT	1113342
2024	MCPHERSON	M30F	AIR CURTAIN INCINERATOR	
2020	AIR BURNERS	T33	AIR CURTAIN INCINERATOR	
	AIR BURNERS		FIREBOX INCINERATOR	

Work Plan

Work Plan for Emergency Debris Removal Operations

CTC Disaster Response, Inc. (CTC) provides comprehensive disaster debris management services designed to support the Town of Golden Beach during declared emergencies. Our work plan reflects extensive experience managing large-scale disaster recovery operations nationwide and demonstrates our ability to rapidly mobilize resources, coordinate with government agencies, and adapt to evolving recovery conditions. Our operational approach integrates pre-event preparation, rapid mobilization, efficient debris removal operations, robust data management systems, and transparent reporting practices that support FEMA reimbursement requirements.

CTC's operational philosophy is based on proactive planning, strong communication with local officials, and scalable resource deployment. By combining experienced personnel, established subcontractor networks, and advanced documentation systems, CTC ensures the County can quickly transition from emergency response to full debris removal operations while maintaining compliance with federal, state, and local regulations.



Emergency Mobilization and Operational Readiness

CTC maintains the personnel, equipment, and logistical systems necessary to begin operations immediately following issuance of a Notice to Proceed. Upon activation, CTC initiates a coordinated mobilization process that includes deployment of project management staff, staging of equipment and hauling resources, and establishment of operational command and communication systems.

CTC can mobilize initial crews and supervisory staff within 24 hours, with full operational capability achieved within 48 hours, depending on the services requested and accessibility conditions. Personnel, equipment, and subcontractor resources are staged strategically to ensure rapid deployment into affected areas.

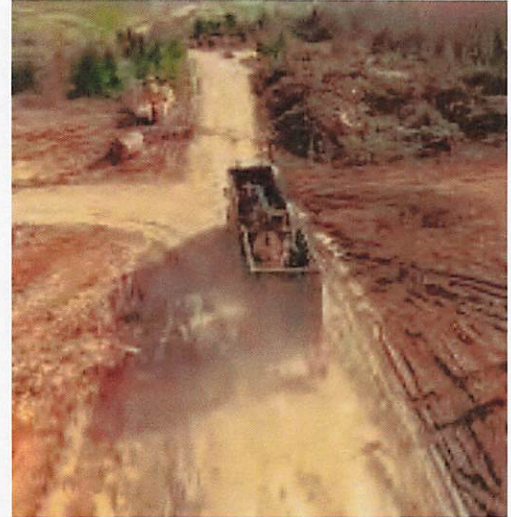
Initial operations focus on emergency roadway clearance to restore access for emergency services and critical infrastructure. As operations transition to full debris removal, CTC deploys additional hauling crews, heavy equipment, and supervisory personnel to manage debris collection, transport, reduction, and disposal operations in coordination with the Town and monitoring personnel.

CTC maintains the ability to scale operations based on storm severity and debris volume estimates. Resources are continuously evaluated and adjusted throughout the project to maintain efficient operations and meet recovery timelines.

Scopes of Work

Emergency Road Clearance (Initial Push)

CTC will provide immediate response services to clear debris from designated roadways to restore access for emergency services and critical infrastructure. Initial clearance operations will be performed on a time-and-materials basis for the limited emergency push period and will include documentation of labor, equipment utilization, and work locations.



Right-of-Way Debris Removal

CTC will collect, load, and transport eligible vegetative debris and construction and demolition debris located within public rights-of-way or other approved areas. Operations will be conducted systematically by designated zones and in coordination with City monitoring personnel. Traffic control measures and right-of-entry procedures will be implemented as required.

Vegetative Debris

Vegetative debris will be loaded from the public rights-of-way, hauled to the TDS where volume reduction will be accomplished by mulching/grinding and/or burning/incineration. By-products from the reduction process may be used by the City, gated communities, golf courses, or general recreation areas for landscape purposes, sold to an area paper products company or general manufacturing plant for use as boiler or "hog" fuel, or as the last resort sent to a lawfully permitted local landfill for use as daily cover.

Hazardous Trees, Limbs, and Stump Removal

CTC will remove eligible hazardous leaning trees, hanging limbs, and uprooted stumps that pose an immediate threat to public safety. Work will include cutting, loading, hauling, and restoration activities such as backfilling stump voids.

Construction and Demolition (C&D) Debris

C&D debris will be segregated as much as practicable at the pick-up point, prior to loading for hauling to the appropriately licensed landfill for final disposal.

White Goods

White goods will be segregated from other debris and taken to a staging area at the TDS, where they will be first inspected for the presence of Freon or other coolants, gases, oils and putrefied foods. These potentially hazardous materials will be recovered by an appropriately licensed subcontractor prior to disposal at a recycling facility.

Household Hazardous Wastes (HHW) Debris

HHW will be segregated at the pick-up point prior to removal by a separate crew. This waste will then be disposed of at an appropriately licensed landfill. A separate, bermed, lined and covered temporary staging area will be constructed at each TDSRS for segregation of HHW that is inadvertently delivered. Removal and disposal will be on an as-needed basis.

Private Property Debris Removal (PPDR)

Private Property Debris Removal (PPDR) is performed beginning with verification of eligibility and collection of Right-of-Entry (ROE) documentation prior to any work. Our crews assess each property, safely remove and segregate eligible debris, and transport materials to approved facilities using a clean-as-you-go approach that minimizes disruption and ensures efficient completion. All activities are fully documented with load tickets, GPS tracking, and photo records, with continuous QA/QC to ensure compliance, audit readiness, and accurate reimbursement.

Temporary Debris Management Site (TDMS) Operations and Reduction

When directed, CTC will establish, manage, and operate TDMS locations, including site preparation, debris segregation, grinding or reduction activities, environmental controls, traffic management, site security, and final site remediation. All TDMS operations will comply with applicable environmental, safety, and regulatory standards.

Hazardous and Special Debris Removal

CTC has extensive experience handling specialized debris streams that require additional safety, environmental, or regulatory considerations. Operations include the identification, segregation, and proper handling of hazardous or regulated debris types.

Examples include:

- Household hazardous waste (HHW)
- White goods containing refrigerants
- Electronic waste
- Abandoned vehicles and vessels
- Hazardous trees and hanging limbs
- Animal Carcasses

Specialized debris is separated at the point of collection whenever possible and managed using dedicated crews and licensed subcontractors when required.

Hazardous materials are transported and disposed of at properly permitted facilities in accordance with federal, state, and local regulations. These procedures ensure that debris removal operations remain safe, environmentally responsible, and compliant with FEMA eligibility requirements.



Documentation

Documentation of debris removal, reduction, recycling, and disposal operations will be primarily by load tickets and based on the cubic yard method of measurement. Daily, cumulative, and summary reports will be made to you. Additional reports detailing completion of passes; numbers of vehicles and/or vessels removed; numbers of white goods managed; and numbers of leaning trees removed, hanging hazardous limbs cut, hazardous stumps removed; and volume of household hazardous waste removed will be generated and provided as you request.

Final Haul-Out and Disposal

CTC will transport reduced or unreduced debris to County-approved disposal facilities and coordinate required documentation, scale verification, and disposal reporting. Only facilities authorized by the City will be utilized.

Temporary Debris Management Site (DMS) Operations

CTC has extensive experience establishing, operating, and remediating Debris Management Sites (DMS) in compliance with federal and state environmental regulations. When required, CTC works with the Town to evaluate potential DMS locations and develop site-specific operational plans.

Each DMS is designed to ensure safe, efficient handling of debris while protecting surrounding environmental resources. Site development includes clearing and grading of the site, establishment of erosion and runoff controls, construction of stabilized ingress and egress routes, and implementation of traffic management plans to safely manage hauling vehicles.

Debris delivered to the site is segregated into appropriate waste streams including vegetative debris, construction and demolition debris, white goods, and household hazardous waste. Proper segregation ensures that debris can be processed, recycled, or disposed of in accordance with regulatory requirements. Environmental protection measures include baseline soil sampling, groundwater monitoring where required, and operational controls designed to prevent impacts to nearby water resources.

At the completion of operations, CTC implements a comprehensive site closure process which includes removal of equipment and debris reduction by-products, restoration of site features, and environmental verification sampling to ensure the site is returned to its original condition or better.



SAMPLE A

THE CITY OF WILTON MANORS DEBRIS LOAD TICKET																									
CONTRACTOR NAME:	Load Ticket # 0012345																								
Ticket No. 023456	Truck #																								
Load Site Location: (NE, NW, SE, SW)	Truck Description:																								
Date:	Zone:																								
Truck No:	Capacity (CY)																								
Total Debris Volume:	(CY, TON)																								
Dump Site:																									
DEBRIS CLASSIFICATION (Check All That Apply)																									
Vegetation																									
C&D (Construction and Demolition)																									
Mixed (Veg. and C&D)																									
Other																									
Comments:																									
Monitor Name: (Print Name Verby Load Ticket)																									
Load Site:																									
Dump Site:																									
Contractor:																									
<table border="1"> <tr> <th colspan="2">Loading</th> </tr> <tr> <td>Material</td> <td>Weight</td> </tr> <tr> <td>Volume</td> <td>Capacity</td> </tr> <tr> <td colspan="2">Loading Instructions</td> </tr> <tr> <td colspan="2">Loading</td> </tr> <tr> <td colspan="2">Unloading</td> </tr> <tr> <td colspan="2">Unloading Instructions</td> </tr> <tr> <td colspan="2">Unloading</td> </tr> <tr> <td colspan="2">Other Debris Information</td> </tr> <tr> <td>Operator</td> <td>Address</td> </tr> <tr> <td>City</td> <td>State</td> </tr> <tr> <td>Zip</td> <td>County</td> </tr> </table>		Loading		Material	Weight	Volume	Capacity	Loading Instructions		Loading		Unloading		Unloading Instructions		Unloading		Other Debris Information		Operator	Address	City	State	Zip	County
Loading																									
Material	Weight																								
Volume	Capacity																								
Loading Instructions																									
Loading																									
Unloading																									
Unloading Instructions																									
Unloading																									
Other Debris Information																									
Operator	Address																								
City	State																								
Zip	County																								



Debris Site Tower Specifications

Inspection towers are provided as per contract guidelines. The cost of these towers is a part of our proposal and costs to be absorbed by the company. Towers are built and provided at the various selected temporary debris sites/locations designated by the Site-Specific Management Plan (SSSP).

Tower construction is as follows:

The frame and body of the inspection tower is constructed with pressure treated wood.

The floor is an 8" x 8" area, elevated 10 feet above a leveled ground area.

All towers are constructed of 2" x 8" joists, 16" O.C. with $\frac{3}{4}$ inch plywood supported by 6" x 6" posts. A 4-foot-high wall constructed of 2" x 4" studs, and $\frac{1}{2}$ inch plywood protects the perimeter of the floor area.

The floor shall be covered with a solid roof. The roof will provide 7 feet of headroom below the support beams. The tower will be adequately anchored and wooden steps with handrails will be constructed to provide access.

A worktable, 4' x 2 $\frac{1}{2}$ x $\frac{3}{4}$ inch plywood supported at all four corners will also be built.

A temporary mechanical lift may be used until a fixed inspection tower is constructed.



Data Management, Tracking, and ADMS Integration

Accurate documentation and reporting are essential components of disaster debris operations. CTC utilizes a secure cloud-based data management system to collect, manage, and reconcile operational and financial data throughout the project lifecycle.

The system integrates operational information including load tickets, equipment usage, labor records, debris quantities, and disposal documentation into a centralized platform that provides near real-time reporting to the City. GPS-enabled truck tracking, digital load ticket reconciliation, and time-stamped data entries ensure complete traceability of debris from collection through final disposal.

This system supports integration with debris monitoring systems such as Automated Debris Management Systems (ADMS) and allows data sharing with monitoring contractors and jurisdiction representatives. The platform can also interface with external accounting and documentation systems utilized by the Town or its monitoring contractor.

Key system capabilities include:

- GPS-enabled truck tracking and digital ticket reconciliation
- Real-time dashboards displaying debris volumes by type and zone
- Secure access for jurisdiction representatives and auditors
- Time-stamped documentation supporting FEMA reimbursement
- All records are maintained for a minimum of ten years to ensure compliance with FEMA Public Assistance documentation and audit requirements.
- Communication Systems and Coordination

Effective communication is critical during disaster recovery operations. CTC establishes multiple communication channels to ensure coordination between field crews, Town representatives, monitoring personnel, and emergency management agencies.

Communication tools include mobile command centers, satellite communications, cellular devices, and two-way radios that allow operations to continue even when local communication infrastructure has been damaged. The mobile command center can be deployed to serve as the operational hub for coordination meetings, operational briefings, and reporting activities.

CTC maintains daily coordination with the County's designated representatives and debris monitoring contractor to review operational progress, adjust priorities, and address emerging conditions. Daily operational reports provide detailed information on debris volumes, crew assignments, equipment utilization, and safety observations.

Community Relations and Public Outreach

CTC recognizes that debris removal operations occur within active residential communities and require clear communication with the public. Our team works closely with the Town's Public Information Office to provide accurate and timely information to residents regarding debris separation requirements, collection schedules, and safety considerations.

Public outreach may include:

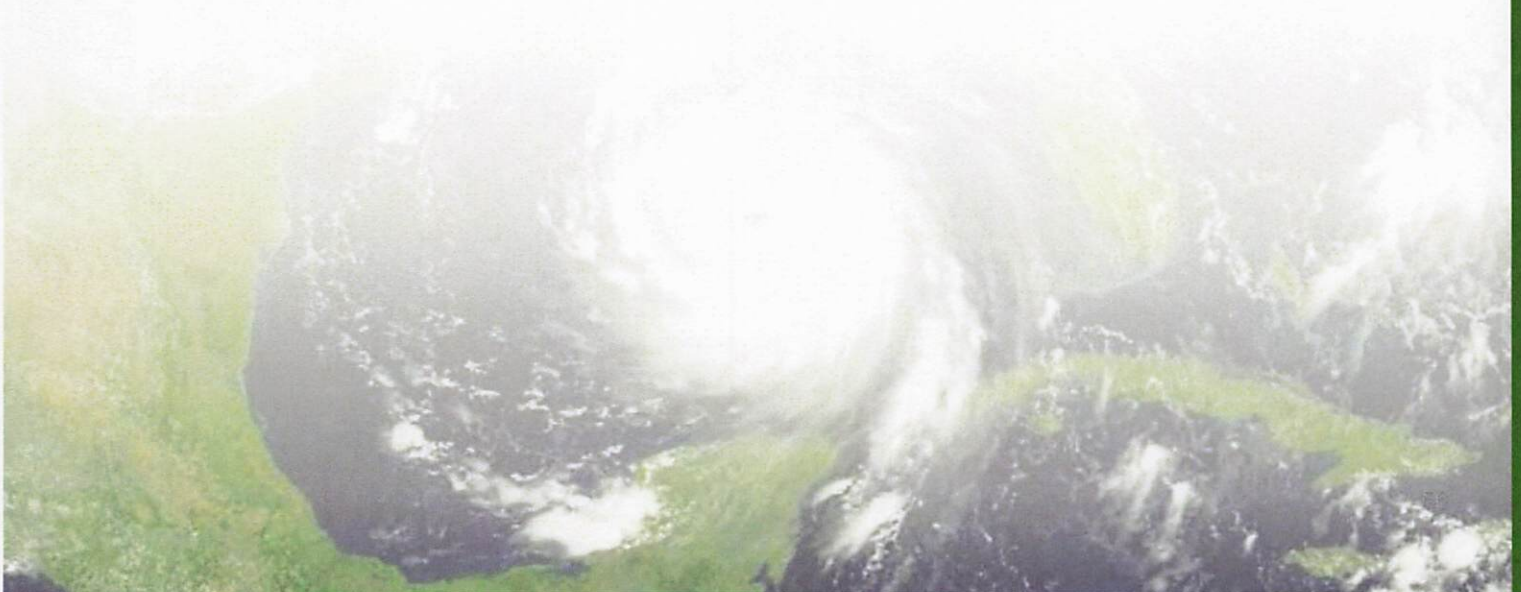
- Participation in community meetings and public briefings
- Development of informational materials explaining debris separation requirements
- Coordination with media outlets and public information platforms
- Support for public information campaigns through social media or municipal communication channels

Providing clear information to residents reduces confusion, improves compliance with debris separation guidelines, and helps accelerate overall debris removal progress.

Sustained Operational Capability

CTC maintains the personnel and logistical capacity to sustain long-term debris removal operations following a major disaster. Operations are typically conducted a minimum of 12 hours per day, seven days per week, with the ability to expand work hours as conditions and safety considerations allow.

Operations are organized into zones and sectors to maximize efficiency and ensure systematic debris removal throughout the community. Crews typically complete multiple passes within each zone to ensure all eligible debris is collected.



CTC maintains experienced supervisory staff, project managers, and operational support personnel who oversee daily operations, safety compliance, and quality control. Continuous monitoring of operational performance allows CTC to adjust resource levels and operational strategies as recovery conditions evolve.

Sub-Vendor and Third-Party Services

While CTC can perform the entirety of operational activities using its own personnel and equipment, specialized services may be performed by qualified subcontractors. These services may include hazardous waste management, recycling services, specialized equipment operations, or additional hauling resources during large-scale events.

CTC maintains an established network of vetted subcontractors who have previously supported disaster recovery operations and are familiar with FEMA documentation requirements. Subcontractors are required to meet all safety, regulatory, and insurance requirements and operate under the direction and supervision of the CTC project management team.

At the Town's request, CTC will prioritize the utilization of qualified local subcontractors and vendors to support local economic recovery while expanding operational capacity.

TAB 3: REQUIRED FORMS

Please see the following forms attached:

- Request for Proposal (cover page)
- Proposal Bid Form
- Company Information
- List of References/Experience
- Proposer's Certification
- Drug Free Workplace Certification

Town of Golden Beach
100 Ocean Boulevard
Golden Beach, FL 33160
Phone 305-932-0744
Fax 305-933-3825
www.Goldenbeach.us

RFP # 2026-004: Disaster Recovery Services
Cost of Plans: No charge

Project Summary: The primary goal of the Town of Golden Beach is to select a professional firm to remove hazards/debris materials as quickly as possible to reduce danger to life and damage to property resulting after a storm or hurricane. The professional firm should be preferably located in the State of Florida. Mainly, because the location of the town; an ocean community also on the Intracoastal Waterway. Clean up, demolition and removal is difficult to achieve in a timely manner if the town must wait on services from a firm not located within the State of Florida. To eliminate immediate threats to life, public health and safety; eliminate immediate threats of significant damage to improved public or private property. This is considered essential to ensure economic recovery of the affected community and the benefit of the community-at-large. It is imperative that the Town have a local firm whose services can be accessed in within the first twenty-four hours of any storm or hurricane.

Project Scope

The town makes a formal request of the firm selected that upon request for services, a minimum of (4) crews consisting of at least (4) workers each be dispatched with the following equipment: A minimum of (8) 16-ton dump trucks with rear loaders, readily available, and in a continuous rotation for removal of debris. A backhoe, heavy duty street sweeper, and a grappler. The teams shall begin from the north and south, working towards the center of town. The town has very limited space for a collection yard. The debris must be piled along the west side of the right of way and promptly removed. The following is a listing of services and/or tasks to be provided by the Proposer to the Town of Golden Beach for disaster recovery services. The Project Scope is presented in more detail in the bid specifications. Disaster Recovery Services shall be provided by the Proposer for:

- Emergency Road Clearance
- Debris Removal from Public Property
- Estimate of Damages
- Transportation of debris to approved facility
- Disposal of debris removed

Town of Golden Beach
100 Ocean Blvd.
Golden Beach, Fl 33160
Phone 305-932-0744
Fax 305-933-3825
www.Goldenbeach.us

PROPOSAL BID FORM
RFP # 2026-004, Disaster Recovery Services

Therefore, the undersigned, Hereinafter called the proposer, hereby certifies that he/she has familiarized himself/herself with the extent of the work, and having examined carefully the specifications herein, propose to furnish all the labor, materials and services, without exception, for the Disaster Recovery Services.

Proposed cost, in figures and in words. \$ 16.95 per cubic yard
In Figures
\$ Sixteen Dollars and Ninety-Five Cents
In Words

Time for completion, after Notice to Proceed 14 days

CTC Disaster Response Inc Olivia Maria
Company Name (please print) Authorized Signature Olivia Maria, Program Compliance Manager

Town of Golden Beach
100 Ocean Blvd.
Golden Beach, FL 33160
Phone 305-932-0744
Fax 305-933-3825
www.Goldenbeach.us

COMPANY INFORMATION
RFP # 2026-004 Disaster Recovery Services

IMPORTANT: This form must be returned with the Bid Proposal Form. **(Please Print or Type)**

Company Name: CTC Disaster Response Inc.
Street Address: 4051 Veterans Memorial Blvd., Ste. 408, Metairie, LA 70002
Mailing Address: 4051 Veterans Memorial Blvd., Ste. 408
City, State & Zip: Metairie, LA 70002
Phone No.: (660) 248-2454
Fax No.: N/A
Type of Organization: Corporation
Federal ID or SS #: 48-1245968
Contact Person: Marc Watkins, Vice President of Operations
No. of Years in Business: 24 years
No. of Employees: 52
No. of Employees to be assigned or available for this contract: CTC has over 85 people available for this contract
No. of Clients your company is currently servicing: CTC is actively working on 6 projects and has over 125
Number of year's experience (combined) of employees to be assigned or available for standby contracts
this contract: CTC has a workforce of over 85 people but has assigned 8 Key Personnel to this contract who have over 145 year
of combined experience

CTC Disaster Response, Inc.


Olivia Marino, Program Compliance Manager


Company Name (please print) Authorized Signature

Town of Golden Beach
100 Ocean Blvd.
Golden Beach, FL 33160
Phone 305-932-0744
Fax 305-933-3825
www.Goldenbeach.us

LIST OF REFERENCES/EXPERIENCE
RFP # 2026-004, Disaster Recovery Services

IMPORTANT: This form must be returned with the bid proposal form.
The proposer shall complete the following listing references for similar services.

1. Name of the Company: Hernando County, FL
Address: 1525 E. Jefferson St. Brooksville, FL 34601
Contact Person: Stephen Stack
Telephone Number: (352) 667-1389
Date of Completion: 3/10/25
2. Name of the Company: Lanier County, GA
Address: 56 W. Main St. Lakeland, GA 31635
Contact Person: Neil Ginty
Telephone Number: (229) 482-2088
Date of Completion: 1/31/25
3. Name of the Company: Lee County, MS
Address: P.O. Box 1785 Tupelo, MS 38802
Contact Person: Lee Bowdry
Telephone Number: (662) 432-2950
Date of Completion: 10/22/23

CTC Disaster Response, Inc. 
Company Name (please print) Authorized Signature Olivia Marino, Program Compliance Manager

Town of Golden Beach
100 Ocean Blvd.
Golden Beach, FL 33160
Phone 305-932-0744
Fax 305-933-3825
www.goldenbeach.us

PROPOSERS CERTIFICATION, RFP # 2026-004 Disaster Recovery Services

I have carefully examined the Request for Proposal, Instructions for Bidders, Terms and Conditions, proposal forms and all other documents accompanying or made a part of this Request for Proposal. I hereby propose to furnish the commodity or services specified in the Request for Proposal at the prices or rates quoted in my proposal. I agree that my proposal will remain firm for a period of forty-five (45) days in order to allow the Town adequate time to evaluate the proposals. I certify that all information contained in this Request for Proposal is truthful to the best of my knowledge and believe I further certify I am duly authorized to submit this proposal on behalf of the vendor/Consultant as its act and deed and that the vendor/Consultant is ready, willing and able to perform if awarded this RFP. I further certify, under oath, that this bid/proposal is made without prior understanding, agreement, connection, discussion or collusion with any other person, firm or corporation submitting a bid/proposal for the same commodity or service; no officer, employee or agent of the Town of Golden Beach or of any other bidder/proposer interested in said bid/proposal; and that the undersigned executed this bidders/proposers certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

CTC Disaster Response, Inc.

Name of Business Sworn to and subscribed before me

By: this day of April 2, 2026.

Signature

Olivia Marino

Olivia Marino, Program Compliance Manager

Name & Title, Typed or Printed Signature of Notary

Meredith E. Chehardy

Notary Public, State of Louisiana

Mailing Address

1 Galleria Blvd., Suite 1100,
City, State, Zip Code -or- Metairie, LA 70001

Personally Known _____

Produced Identification

(504) 833-5600

Telephone Number



Town of Golden Beach
100 Ocean Blvd.
Golden Beach, FL 33160
Phone 305-932-0744
Fax 305-932-3825
www.Goldenbeach.us

DRUG FREE WORKPLACE CERTIFICATION
RFP # 2026-004 Disaster Recovery Services

In order to have a drug-free workplace, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid/proposal a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid/proposal, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section. As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

CTC Disaster Response, Inc.

Company Name (please print) Authorized Signature

Olivia Marino

Olivia Marino, Program Compliance Manager